

2020-21 BUDGET BOOK



Mae'r ddogfen yma hefyd ar gael yn Gymraeg.
This document is also available in Welsh.

ISSUED MARCH 2020

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REVENUE & CAPITAL BUDGETS 2020-21

Introduction

This document sets out Bridgend County Borough Council's Revenue and Capital budgets for 2020-21 in a summarised format, together with other financial information.

It contains a summary of the budget approved by Council on 26 February 2020, and other information regarding the funding of the overall budget, including the way in which the Council Tax is set. It also contains the Capital Programme which runs up until 2029-30. The information contained within this document is to help assist the public, Members, Chief Officers, and their staff in understanding the current financial position and in preparing for future budgets.

Any enquiries about the content of this booklet should be made to the Interim Head of Finance and Section 151 Officer, Civic Offices, Angel Street, Bridgend, CF31 4WB or email Gill.Lewis@Bridgend.gov.uk.



Financial Overview

Over the last 10 years, the Council has made £68 million of budget reductions. While the Council's net revenue budget is planned at £286.885 million for 2020-21, its overall expenditure far exceeds this. Taking into account expenditure and services which are funded by specific grants or fees and charges, the Council's gross budget will be around £422 million in 2020-21.

The local authority's annual revenue budget covers the day-to-day running costs of the local authority (including staff salaries, contracted services, utilities, building maintenance, operational costs etc.). Around £183 million of the gross budget is spent on the Council's own staff including teachers and school support staff. Much of the cost of the services provided by external organisations is also wage related – these include for example waste collection operatives, domiciliary care workers, leisure staff and foster carers.

The Council gets the majority of its revenue funding from Welsh Government through the Revenue Support Grant and a share of Non Domestic Rates. It supplements this through council tax collection, other grants and fees and charges. In terms of council tax, the proportion of council tax required to balance the Council's budget has steadily increased over recent years and it currently funds almost 30% of the budget.

As well as having less income to fund services, there are other pressures that squeeze resources. This includes regulations and legislation from Welsh Government (WG) either directly or indirectly – for example pressures and new responsibilities arising from the Environmental (Wales) Act 2016, the Well-being of Future Generations (Wales) Act 2015 and the Additional Learning Needs and Education Tribunal (Wales) Act 2018.

Another significant pressure arises through demographic changes. People are living longer which is good news but that can also bring increased dependency through people living with more complex or multiple conditions. Additionally, we are seeing an increase in the number of pupils at our schools, which places increased pressure on school budgets.

The Council has adopted a Corporate Plan that sets out the approaches that it will take to manage these pressures whilst continuing to ensure that, as far as possible, services can be provided that meet the needs of the Bridgend community. These approaches are:

- Though a large and complex organisation, the Council will make every effort to work as one single organisation. That means avoiding duplication and double handling of data through sharing of systems and processes. This isn't always as easy as it sounds because different rules or opportunities often apply to different services. Nevertheless

acting as 'One Council working together to improve lives' is enshrined in the Council's vision.

- Wherever possible the Council will support communities and people to create their own solutions and reduce dependency on the Council. This is because it is not sustainable for the Council to continue to aspire to meet all and every need that arises and because there is capacity, talent and ideas in other parts of the community that can be encouraged to play an active and effective role. The Council has a role in encouraging and leading this approach and has adopted this as one of its underlying principles.
- The Council has agreed a principle of focusing diminishing resources on communities and individuals with the greatest need. Parts of our community have long standing problems of poverty and disadvantage. The solutions to this are not all in the direct control of the Council (for example the effects of changes to the welfare system) but where possible the Council has agreed that it wants to both alleviate problems in these areas and develop longer term sustainable solutions.
- The Council has three wellbeing objectives that reflect these and other principles. In setting our well-being objectives we set out what we aim to achieve and why they are important. The Well-Being Objectives are
 - I. Supporting a successful economy,
 - II. Helping people and communities to be more healthy and resilient , and
 - III. Smarter use of resources.
- Our well-being objectives are integrated, which ensures we are working together to achieve shared outcomes.

Funding of the Council's Services

Council Services

The Council delivers or enables many hundreds of services across all the diverse communities within the county borough and is responsible for providing services such as education, social care, highways, parks and open spaces, public transport, rights of way, road safety, refuse collection, street cleaning, revenues and benefits, public protection, registrars and sports, arts and libraries through our partners HALO and Awen.

The Council incurs two types of expenditure – revenue expenditure and capital expenditure.

Revenue Expenditure

Revenue expenditure covers spending on day to day costs of services including staff salaries, maintenance of buildings and general supplies, commissioning and equipment. This expenditure is paid for from the income received from council tax payers, business ratepayers, the fees and charges levied for certain services and from grants received from Welsh Government.

Capital Expenditure

Capital expenditure covers spending on assets such as roads, new schools, redevelopment schemes and the major renovation of buildings. These assets will provide benefits to the community for several years and the expenditure is mainly financed from borrowing, capital grants and the sale of unwanted land and buildings.

Sources of Funding

The main sources of income that the Council receives are fees and charges, grants, business rates and council tax. A definition of these are provided below:

- **Fees & Charges**

Sources of income from fees and charges vary from charges for parking to residential accommodation for the elderly, school meal charges, planning charges, charges for bulky waste collection, hire of facilities and income from commercial lets such as industrial units.

- **Government Grants**

The Welsh Government provides funding for local authorities through a number of sources, including the largest single grant known as the Revenue Support Grant, which can be used for any purpose they choose in delivering the services for which they are responsible. Other funding provided to Councils by Welsh Government includes grants for specific purposes. In addition to the funding authorities receive from the Welsh Government, they receive some ring-fenced grants from other government bodies (these grants can only be used for the specific purposes for which they are provided).

Business Rates

Local authorities also receive income from nationally set non-domestic (business) rates.

- **Capital Financing**

Local authorities also receive grants from Welsh Government for capital spending, and they can determine how much they can afford to borrow based on a prudent assessment of their finances using professional codes of practice (Prudential Code). Money borrowed under the code is referred to as Prudential Borrowing.

- **Council Tax**

After taking account of income from fees and charges, government grants and non-domestic rates, revenue expenditure is financed by a Council Tax, levied on each property within the Council's area, subject to certain discounts and exemptions.

The Council Tax is the only tax based element of the Council's funding which is not determined by the government. In 2020-21, Council Tax income represents 30% of the Council's net revenue expenditure.

SUMMARY OF CHARGES TO BE LEVIED

Council Tax Requirement 2020-21

To finalise its budget the Council must set a council tax requirement – the amount of money to be raised by council tax. This is after funding all pressures and assessing the levels of income from the government and elsewhere. Council tax currently accounts for just under 30% of the money that the Council receives. The level of the increase seeks to strike an appropriate balance between the needs of the Council and its citizens. The Gross Council Tax base for Bridgend for 2020-21 is 55604.38 Band D equivalent properties and the estimated collection rate is 98%. The Net Council tax base is, therefore, 54492.29 which gives a band D council tax of £1,537.06, as detailed in the table below:

The average Bridgend County Borough Council Tax is calculated below:

| Bridgend County Borough Council | 2019-20 £ | 2020-21 £ |
|---|----------------------|----------------------|
| Expenditure charged to Revenue Account | 420,070,344 | 421,500,423 |
| Income credited to Revenue Account | -149,261,710 | -134,615,254 |
| Sub-Total | 270,808,634 | 286,885,169 |
| Revenue Support Grant (RSG) | -145,354,407 | -153,441,858 |
| NNDR (Business Rates) Distribution | -46,452,373 | -49,685,392 |
| Sub-Total | 79,001,854 | 83,757,919 |
| Council Tax Requirement | 79,001,854 | 83,757,919 |
| Net Council Tax Base (Band D Equivalent) | 53,710.97 | 54,492.29 |
| Band D Council Tax Requirement | £1,470.87 | £1,537.06 |
| Percentage Change over previous year | 5.40% | 4.50% |

The amount of Council tax a resident pays depends on which band their property/ dwelling is in. Each dwelling is allocated to one of nine bands by the Valuation Office Agency (VOA). The band the dwelling is allocated to will be based on the value of the property as at 1 April 2003. However, the VOA also assesses properties when asked to do so, such as during a Council Tax appeal or band review.

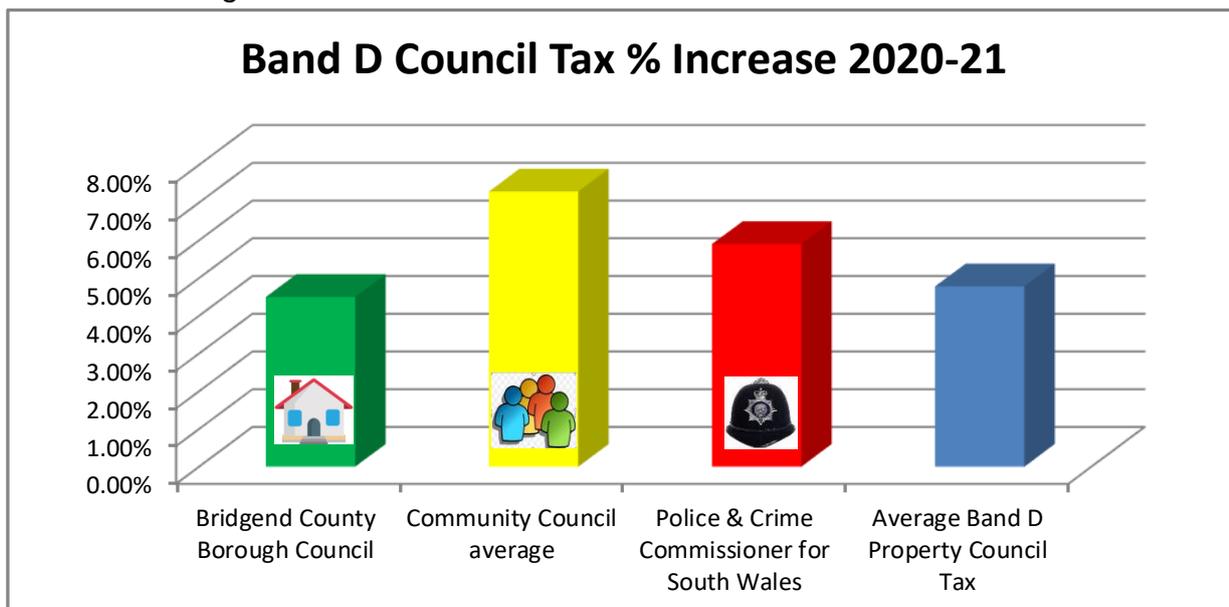
The table below shows the level of Council Tax for Bridgend County Borough Council's residents by valuation band.

Council Tax 2020-21 Band Range Values – Bridgend County Borough Council

| Band | Range of Dwelling Value (Value as at 1.4.2003) | Council Tax 2019-20 | Council Tax 2020-21 |
|----------|---|------------------------|------------------------|
| A | Up to £44,000 | 980.58 | 1,024.71 |
| B | £44,001 to £65,000 | 1,144.01 | 1,195.49 |
| C | £65,001 to £91,000 | 1,307.44 | 1,366.28 |
| D | £91,001 to £123,000 | 1,470.87 | 1537.06 |
| E | £123,001 to £162,000 | 1,797.73 | 1,878.63 |
| F | £162,001 to £223,000 | 2,124.59 | 2,220.20 |
| G | £223,001 to £324,000 | 2,451.45 | 2,561.77 |
| H | £324,001 to £424,000 | 2,941.74 | 3,074.12 |
| I | £424,001 and over | 3,432.03 | 3,586.47 |

The council tax bill for 2020-21 financial year (1 April 2020 to 31 March 2021) is made up of charges from Bridgend County Borough Council, the Police & Crime Commissioner for South Wales and Community/Town Councils. The Council collects the charges for the other two bodies via the council tax mechanism. The monies collected are then paid over to the relevant bodies in line with the amount they have included in their budget to be charged to households in the county borough of Bridgend.

The amount to be met from council tax this year amounts to £84 million, an average Band D increase of 4.5% for the county borough council element. The Police and Crime Commissioner for South Wales precept has increased by an average Band D equivalent of 5.9%, and the average Band D community council precept has increased by 7.3%. The total average overall increase in council tax is 4.78%.



Band D Council Tax Charges by Community Council Area 2020-21

The previous table showed the Council Tax for Bridgend County Borough Council's residents by property band. Community Council precepts vary across the County Borough, producing variations and the table below shows a breakdown of the total council tax charge, including the total payable by community council area for 2020-21 for a Band D property:

| Community Council | Bridgend CBC £ | Community/ Town Council £ | Police £ | Total £ |
|-------------------------------------|-------------------|---------------------------------|-------------|------------|
| Brackla Community Council | 1,537.06 | 40.45 | 272.72 | 1,850.23 |
| Bridgend Town Council | 1,537.06 | 107.28 | 272.72 | 1,917.06 |
| Cefn Cribbwr Community Council | 1,537.06 | 72.81 | 272.72 | 1,882.59 |
| Coity Higher Community Council | 1,537.06 | 27.84 | 272.72 | 1,837.62 |
| Cornelly Community Council | 1,537.06 | 57.97 | 272.72 | 1,867.75 |
| Coychurch Higher Community Council | 1,537.06 | 31.00 | 272.72 | 1,840.78 |
| Coychurch Lower Community Council | 1,537.06 | 40.11 | 272.72 | 1,849.89 |
| Garw Valley Community Council | 1,537.06 | 52.58 | 272.72 | 1,862.36 |
| Laleston Community Council | 1,537.06 | 44.02 | 272.72 | 1,853.80 |
| Llangynwyd Lower Community Council | 1,537.06 | 53.32 | 272.72 | 1,863.10 |
| Llangynwyd Middle Community Council | 1,537.06 | 55.14 | 272.72 | 1,864.92 |
| Maesteg Town Council | 1,537.06 | 58.58 | 272.72 | 1,868.36 |
| Merthyr Mawr Community Council | 1,537.06 | 26.56 | 272.72 | 1,836.34 |
| Newcastle Higher Community Council | 1,537.06 | 28.72 | 272.72 | 1,838.50 |
| Ogmore Valley Community Council | 1,537.06 | 36.00 | 272.72 | 1,845.78 |
| Pencoed Town Council | 1,537.06 | 46.31 | 272.72 | 1,856.09 |
| Porthcawl Town Council | 1,537.06 | 54.80 | 272.72 | 1,864.58 |
| Pyle Community Council | 1,537.06 | 47.88 | 272.72 | 1,857.66 |
| St Brides Minor Community Council | 1,537.06 | 25.63 | 272.72 | 1,835.41 |
| Ynysawdre Community Council | 1,537.06 | 33.17 | 272.72 | 1,842.95 |

Percentage of Dwellings by Property Band as at 21.1.2020

Properties are allocated to bands by the Valuation Office Agency (VOA), an independent agency which is not part of the Council. Since 2005, council tax has been calculated using nine valuation bands (bands A to I) that were established in 2005 using 2003 house values.

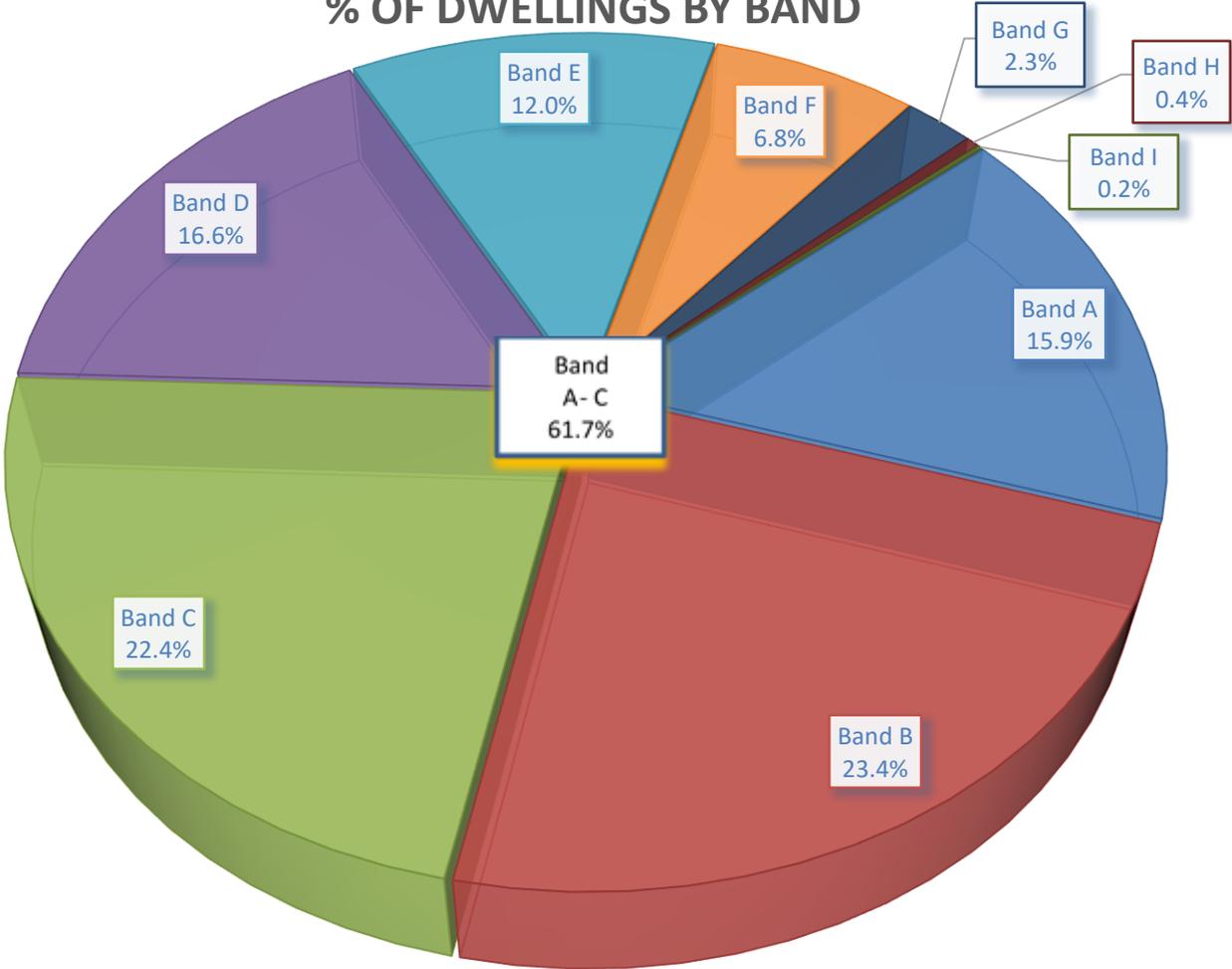
For Band A properties, which account for just 15.9% of properties in Bridgend County Borough, the council's element of Council tax is £1,024.71. The table below provides details of the percentage of council dwellings by council tax band.

| Band | Range of Dwelling Value £.p. (Value as at 1.4.2003) | Ratio | Number of Dwellings | % of dwelling in band | BCBC Council Tax 2019-20 £ |
|----------|---|------------|------------------------|-----------------------------|--|
| A | Up to £44,000 | 6/9 | 10,105 | 15.89% | 1,024.71 |
| B | £44,001 to £65,000 | 7/9 | 14,910 | 23.44% | 1,195.49 |
| C | £65,001 to £91,000 | 8/9 | 14,245 | 22.39% | 1,366.28 |
| D | £91,001 to £123,00 | 9/9 | 10,576 | 16.63% | 1537.06 |
| E | £123,001 to £162,000 | 11/9 | 7,658 | 12.04% | 1,878.63 |
| F | £162,001 to £223,000 | 13/9 | 4,299 | 6.76% | 2,220.20 |
| G | £223,001 to £324,000 | 15/9 | 1,438 | 2.26% | 2,561.77 |
| H | £324,001 to £424,000 | 18/9 | 278 | 0.44% | 3,074.12 |
| I | £424,001 and over | 21/9 | 100 | 0.16% | 3,586.47 |



61.7% of properties in Bridgend County Borough pay less than the 'Band D' equivalent which is the band used to compare levels of Council Tax across Authorities.

% OF DWELLINGS BY BAND





Non- Domestic (Business) Rates (NDR)

NDR are the means by which businesses and other owners of non-domestic property contribute towards the costs of local authority services. The National Business Rate multiplier is set by Welsh Government each year in accordance with paragraph 3B of Schedule 7 to the Local Government Finance Act 1988. The calculation is based on a formula which takes account of the annual change in Consumer Price Index (CPI), and for the financial year 2020-21 the multiplier will be 0.535.

| Non-Domestic (Business) Rates | 2020-21 | 2019-20 |
|---|-------------|---------------|
| National Business Rate Multiplier (set by Welsh Government) | 53.5p per £ | 52.6p p per £ |

Non- Domestic Rates (NDR) are calculated by taking the Rateable Value (RV) of a property and multiplying it by the NDR 'multiplier' for the year in question.

Empty business properties are exempt from paying business rates for 3 months after the property becomes vacant. There are also additional exemptions for certain types of property or for properties under a set rateable value.

Properties exempt from business rates include: agricultural land and buildings including fish farms, buildings used for training or the welfare of disabled persons and buildings registered for public religious worship and church halls.

Small Business Rate Relief In Wales - A new permanent scheme came into force on 1 April 2018. Under the current scheme, business premises with a rateable value of up to £6,000 will receive 100% relief and those with a rateable value between £6,001 and £12,000 will receive relief on a tapered basis from 100% to zero.

The following types of business will continue to get relief as follows:

- Registered Childcare providers receive 100% relief until 31 March 2022.
- Post offices with a rateable value up to £9,000 receive 100% relief, and post offices with a rateable value between £9,001 and £12,000 receive 50% relief.

Further information on Business Rates Relief in Wales can be found at the following website address: <https://businesswales.gov.wales/business-rates-relief-in-wales>

High Street and Retail Rates Relief

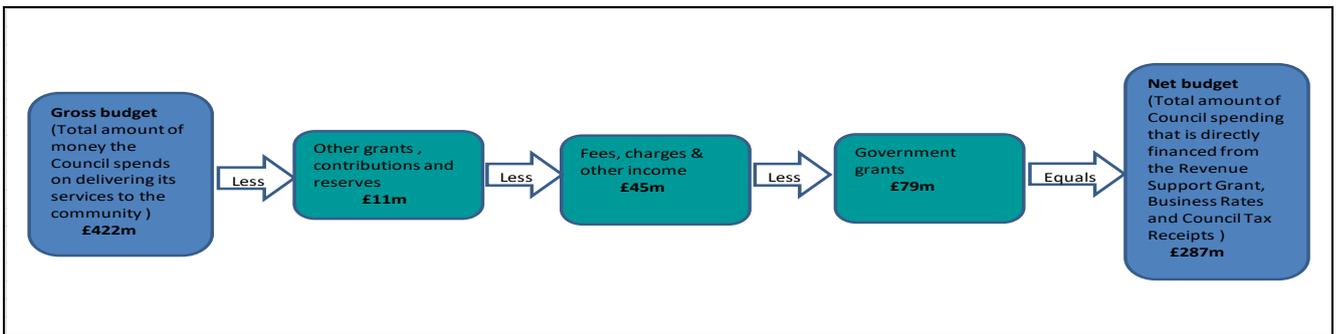
Welsh Government are offering rates relief for occupied high street and retail properties. Each property must have a rateable value of £50,000 or less, and the property should meet certain criteria for the 2020-21 financial year. The discount is up to £2,500.

REVENUE BUDGET 2020-21

Gross Budget to Net Budget

As part of the budget and the Council Tax setting process, the Council is required by the Local Government Finance Act 1992 (section 32) to produce a calculation of estimated net expenditure known as the budget requirement.

The diagram below explains the difference between gross and net budget:



Revenue Account

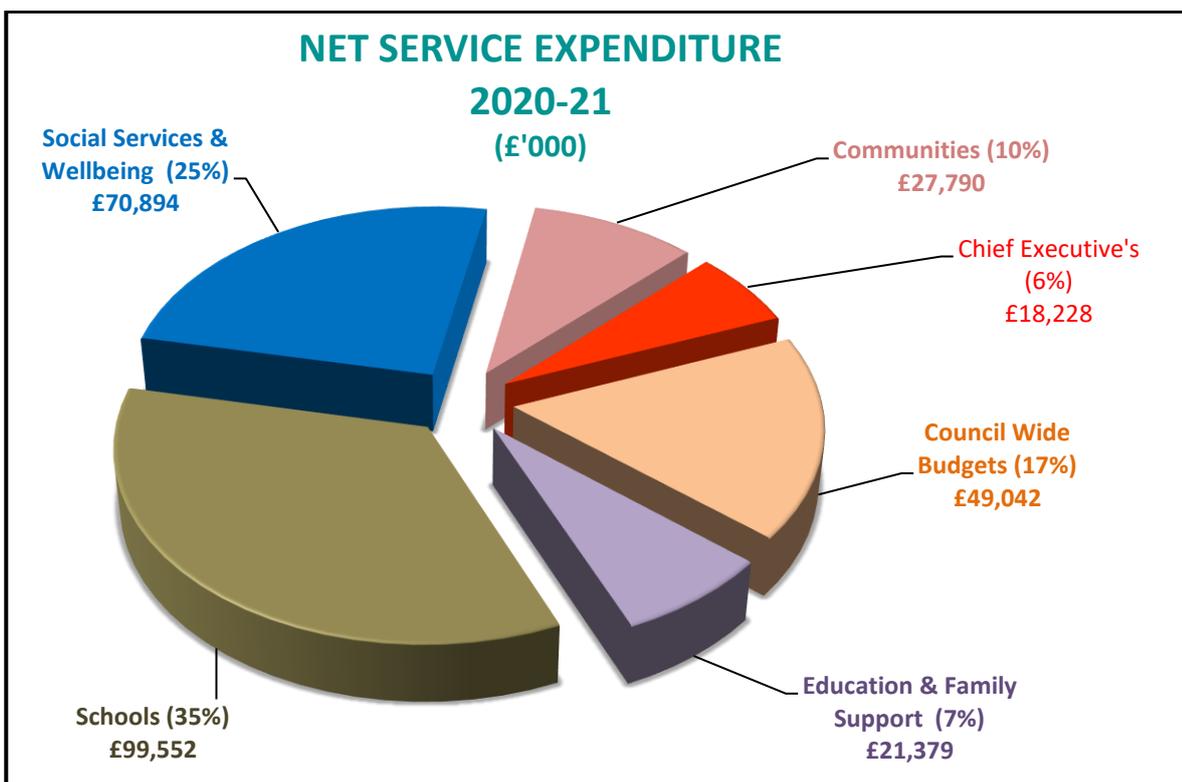


This is the account from which day to day spending on a local authority's services is met. It is the most scrutinised and publicised expenditure as it covers all of the Council's services and it is funded in part, although not solely, from Council Tax Income.

Net Revenue Expenditure by Service Directorate – Summary

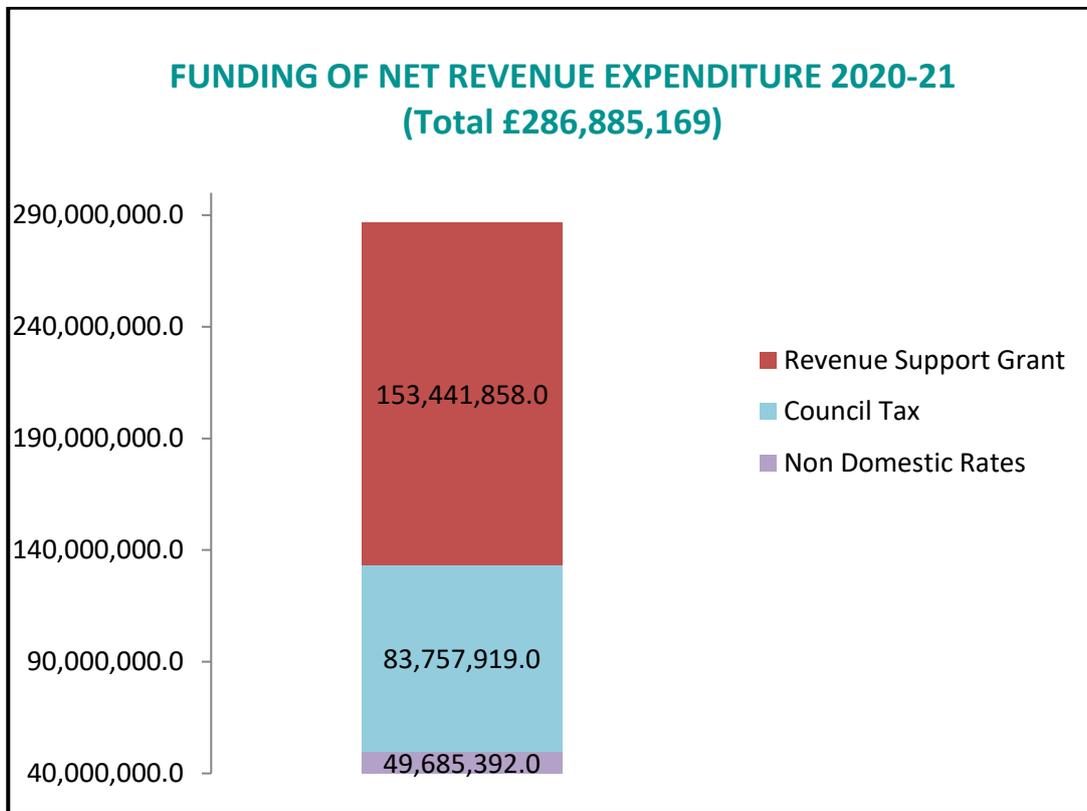
| Service Expenditure | Net Budget £ | Notional Band D Equivalent £ |
|-------------------------------------|--------------------|---------------------------------------|
| Central Education & Family Support | 21,379,000 | 114.55 |
| Schools | 99,552,000 | 533.38 |
| Social Services & Wellbeing | 70,894,000 | 379.83 |
| Communities | 27,790,000 | 148.89 |
| Chief Executive's | 18,228,000 | 97.66 |
| <u>Council Wide Budgets</u> | | |
| Capital Financing | 7,329,120 | 39.27 |
| Levies | 7,459,106 | 39.96 |
| Repairs and Maintenance | 870,000 | 4.66 |
| Council Tax Reduction Scheme | 15,254,000 | 81.73 |
| Apprenticeship Levy | 650,000 | 3.48 |
| Pension Related Costs | 430,000 | 2.30 |
| Insurance Premiums | 1,438,000 | 7.70 |
| Other Council Wide Budgets | 15,611,943 | 83.64 |
| Net Expenditure to be funded | 286,885,169 | 1,537.06 |

Net Revenue Expenditure by Service (£286,885,169)



Funding of Net Revenue Expenditure

The following chart analyses the principal sources of funding of net expenditure for 2020-21:

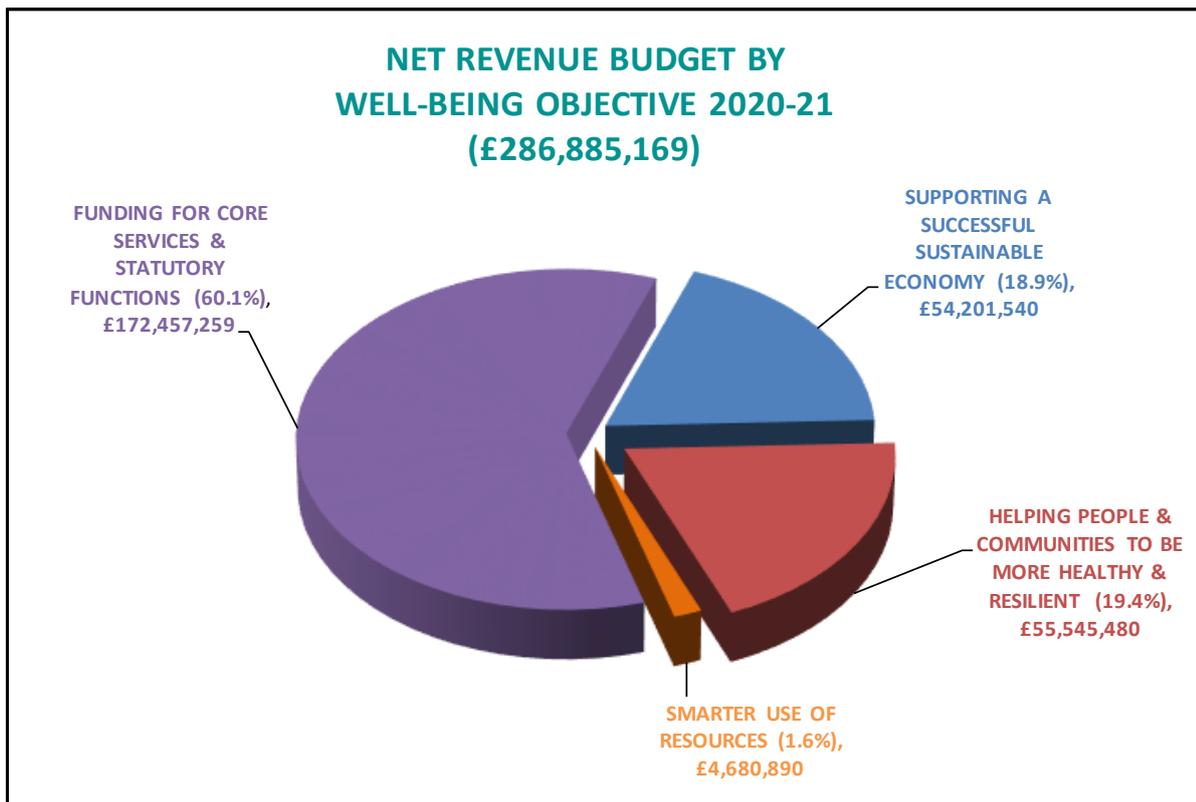


Net Services Expenditure by Subjective Type

| | Budget £ | % |
|-------------------------------|--------------------|------------|
| Employee Costs | 182,902,660 | 43% |
| Premises Related costs | 13,241,170 | 3% |
| Transport Related Expenditure | 13,754,470 | 3% |
| Supplies & Services | 53,154,437 | 10% |
| Third Party Payments | 86,404,866 | 22% |
| Transfer Payments | 60,832,650 | 16% |
| Support Services | 135,600 | 0% |
| Capital Financing Costs | 11,074,570 | 3% |
| Gross Expenditure | 421,500,423 | 100 |
| Grants | | |
| Specific Government grants | (78,720,860) | |
| Other Grants & contributions | (10,886,870) | |
| Fees, Charges & Other Income | (45,007,524) | |
| Total Income | 286,885,169 | |

Net Budget by Well-Being Objective

The authority's net revenue budget of £286.885 million supports the delivery of the Council's Well-Being Objectives, core services and statutory functions. The chart below provides details of how this has been allocated for 2020-21.

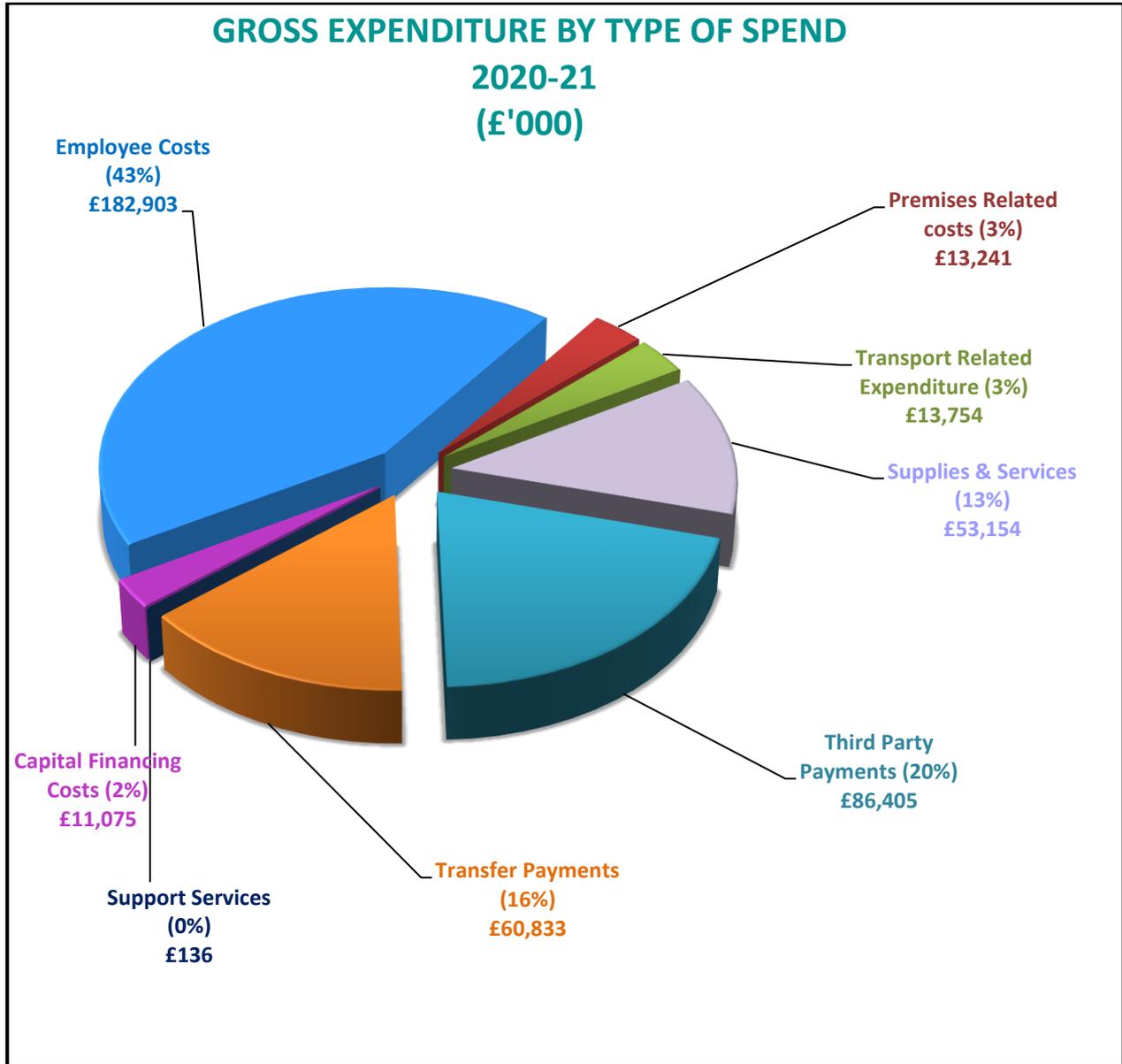


Gross Revenue Expenditure (£421,500,423)

The charts below outline our income and spending plans for 2020-21. The gross cost of revenue services provided by the Council in 2020-21 is £422 million; this includes expenditure financed by other income streams including other government grants, other grants and contributions, customer and client receipts and interest on investments.

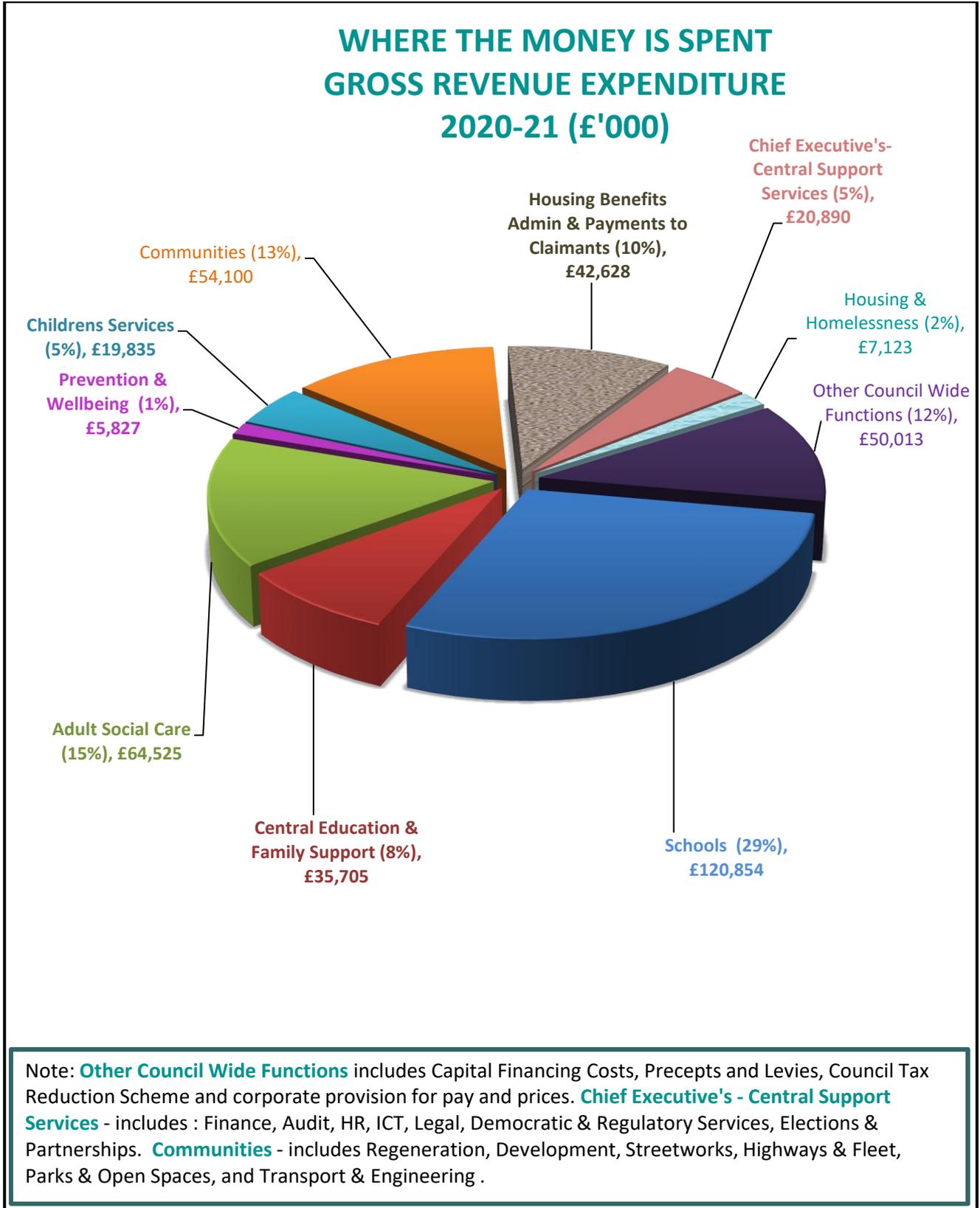
A breakdown of the gross revenue expenditure by category is provided in the table below:

Where the Money Is Spent - by Type of Spend (£421,500,423)

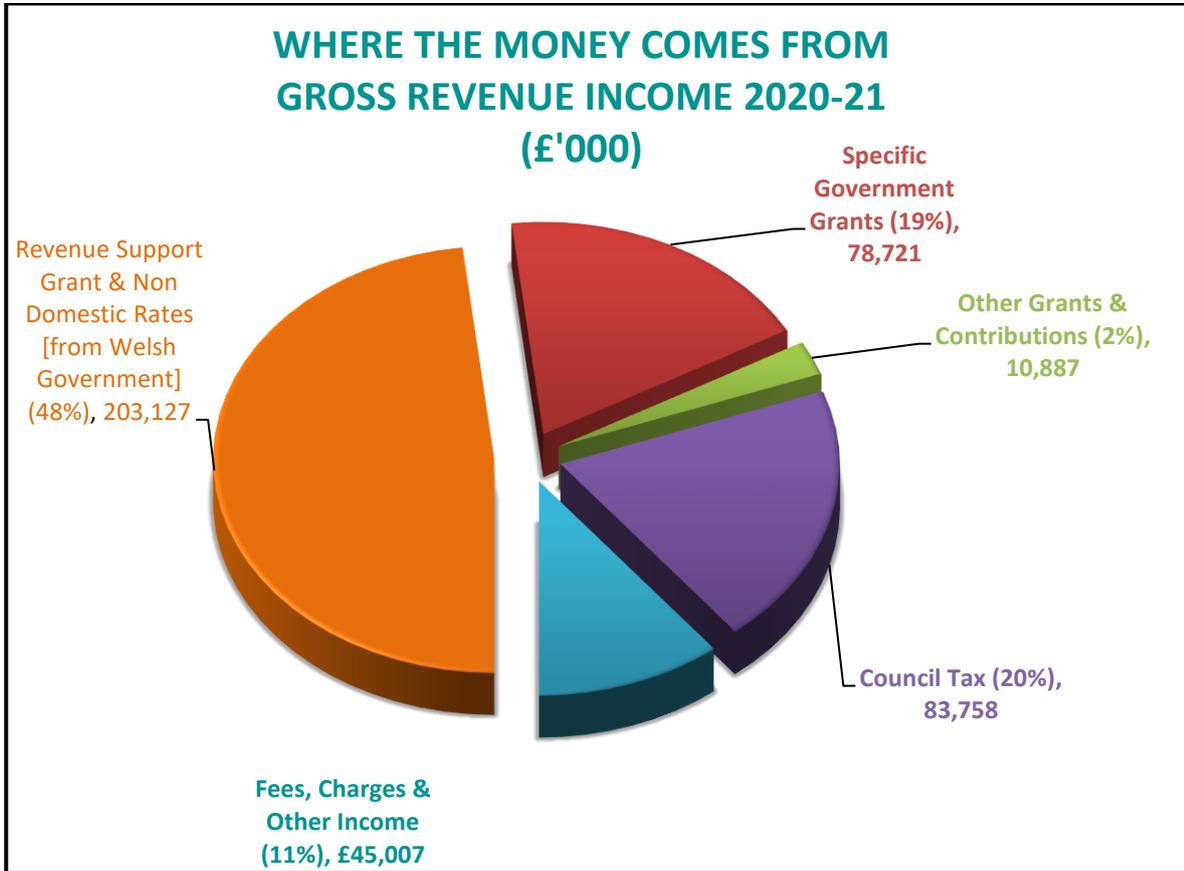


Where the Money Is Spent – By service Area (£421,500,423)

A breakdown of the gross revenue expenditure by service area is provided in the table below:



Where the Money Comes From (£421,500,423)



*Fees, Charges & Other Income includes transfers from the General Fund (£1.7m), Internal Recharge Income (£7.36m), Internal Income including Contract Income (£13.1M), External Interest (£951k) & Customer Client Receipts (£21.89m).

Where each £1 spent by the Council Comes From



Net Revenue Expenditure by Directorate

Education & Family Support Overview

The Council is proposing to spend £121 million on services delivered by the Education and Family Support Directorate in 2020-2021. The majority of this money will be spent by the 59 schools across the County Borough – schools are the biggest single area of spend of the Council. In addition to the £100 million proposed budget to be delegated to schools in 2020-2021, which mostly pays for the salaries of teaching and other school staff, and the running costs of the facilities (ongoing revenue expenditure), the Council has committed £21.6 million in building and refurbishing schools as part of our 21st Century School Modernisation Band A Programme and has provisionally committed to a further £19 million as part of the Band B Programme. These sums comprise one-off capital expenditure across several years, with significant match funding from Welsh government.

Education & Family Support Revenue: Services Provided

| Net Budget 2019/2020 | EDUCATION & FAMILY SUPPORT | Net Budget 2020/2021 |
|----------------------|--|----------------------|
| | <u>Learning</u> | |
| 2,430,274 | Inclusion | 2,314,440 |
| 1,001,050 | Foundation | 989,600 |
| 450,970 | Youth Service | 443,820 |
| - | Post-14 | (1,800) |
| 367,146 | Statutory Advice & Psychology | 362,020 |
| 1,850,660 | Emotional Health & Behaviour | 1,850,270 |
| 622,190 | School Improvement | 603,600 |
| 36,330 | Schools Music Service | 27,660 |
| 133,040 | Adult Learning | 129,490 |
| 107,230 | Skills | 97,900 |
| 6,998,890 | Sub-Total | 6,817,000 |
| | <u>Strategic Partnerships & Commissioning</u> | |
| 3,714,840 | Strategic Partnerships & Commissioning | 3,731,100 |
| 289,040 | Strategic Planning & Resources | 235,540 |
| 6,894,600 | Business Strategy & Support | 6,885,750 |
| 1,522,589 | Support For Children & Learners | 1,489,050 |
| 1,594,471 | Commissioning & Partnerships | 1,491,200 |
| 360,920 | Strategic Management | 350,260 |
| 14,376,460 | Youth Offending Service | 14,182,900 |
| | <u>Delegated School Budgets</u> | |
| 93,190,330 | Individual Schools Budget | 99,552,000 |
| 93,190,330 | Sub-Total | 99,552,000 |
| | <u>Health & Safety</u> | |
| 384,090 | Health & Safety | 379,100 |
| 384,090 | | 379,100 |
| | | |
| 114,949,770 | Total: Education & Family Support | 120,931,000 |

Education & Family Support Revenue: Type of Spend

| Net Budget 2019/ 2020 | EDUCATION & FAMILY SUPPORT | Net Budget 2020/2021 |
|--------------------------|--|-------------------------|
| | Employees | |
| 3,313,998 | Teachers | 2,895,530 |
| 258,430 | Chief Officers | 255,280 |
| 12,375,405 | Officers | 12,140,940 |
| 177,730 | Youth Leaders | 155,980 |
| 415,036 | Soulbury Officers | 409,910 |
| 29,960 | Agency Staff | 29,960 |
| 985,640 | Indirect Employee Expenses | 985,640 |
| | Premises Related Expenditure | |
| 160,500 | Repairs And Maintenance | 160,500 |
| 15,000 | Maintenance Of Grounds | 15,000 |
| 20,810 | Energy | 20,360 |
| 25,050 | Rents | 22,470 |
| 10,840 | Local Tax | 10,840 |
| 2,340 | Water | 1,440 |
| 3,100 | Cleaning / Domestic | 3,100 |
| 26,450 | Apportioned Buildings Expenses | 26,450 |
| 2,800 | Insurances | 2,800 |
| 23,270 | Other Premises Related Costs | 23,270 |
| | Transport Related Costs | |
| 9,850 | Direct Transport Costs | 9,850 |
| 29,170 | Fleet Services Hire | 29,170 |
| 5,404,560 | External Hire & Leasing | 5,389,820 |
| 7,680 | Public Transport | 17,680 |
| 214,252 | Car Allowances | 204,250 |
| | Supplies & Services | |
| 487,990 | Equipment, Materials & Furniture | 489,700 |
| 1,620,960 | Catering | 1,620,960 |
| 12,760 | Clothing, Uniforms, Laundry | 12,760 |
| 132,570 | Printing, Stationery, Etc. | 87,040 |
| 13,420 | Advertising | 13,420 |
| 743,560 | Grants And Subscriptions | 743,560 |
| 315,630 | Services | 283,090 |
| 69,920 | Communications / Computing | 69,920 |
| 6,460 | Staff Expenses | 6,460 |
| 3,061,311 | Miscellaneous Supplies & Services | 2,866,790 |
| 50 | Insurances | 50 |
| 2,555,700 | PFI Revenue Costs | 2,574,140 |
| | Third Party Payments | |
| 1,746,529 | Other Local Authorities & Joint Committees | 1,729,530 |
| 1,382,040 | Voluntary Organisations | 1,382,040 |
| 55,230 | Contractors | 55,230 |
| | Support Services | |
| 600 | Departmental Administration | 600 |
| | Capital Financing Costs | |
| 960,070 | Debt Management Expenses | 960,070 |
| 36,676,671 | Total Expenditure | 35,705,600 |
| | Income | |
| (7,076,320) | Grants | (7,023,300) |
| (2,162,031) | Other Reimbursements & Contributions | (2,102,450) |



| Net Budget 2019/ 2020 | EDUCATION & FAMILY SUPPORT | Net Budget 2020/2021 |
|--------------------------|--|-------------------------|
| CONT. | | |
| (4,308,900) | Customer / Client Receipts | (3,863,410) |
| (1,337,440) | Recharge To Other Rev. A/C Head | (1,337,440) |
| (32,540) | Transfers | - |
| (14,917,231) | Total Income | (14,326,600) |
| | | |
| 21,759,440 | Total: Education & Family Support | 21,379,000 |

Schools' Revenue Budget: Type of Spend

| Net Budget 2019/ 2020 | DELEGATED SCHOOLS BUDGETS | Net Budget 2020/2021 |
|--------------------------|--|-------------------------|
| | <u>Employees</u> | |
| 64,897,430 | Teachers | 70,491,980 |
| 26,774,230 | Officers | 27,175,300 |
| 81,030 | Youth Leaders | 80,300 |
| 1,751,020 | Agency Staff | 1,751,020 |
| 108,200 | Indirect Employee Expenses | 108,200 |
| | <u>Premises Related Expenditure</u> | |
| 1,226,500 | Repairs And Maintenance | 1,226,500 |
| 186,520 | Maintenance Of Grounds | 186,520 |
| 2,034,180 | Energy | 2,034,180 |
| 79,000 | Rents | 79,000 |
| 2,045,110 | Local Tax | 2,079,880 |
| 333,930 | Water | 333,930 |
| 138,400 | Fixtures And Fittings | 138,400 |
| 797,700 | Cleaning / Domestic | 797,700 |
| 34,300 | Insurances | 34,300 |
| 88,000 | Other Premises Related Costs | 88,000 |
| | <u>Transport Related Costs</u> | |
| 30,900 | Direct Transport Costs | 30,900 |
| 500 | Fleet Services Hire | 500 |
| 187,500 | External Hire & Leasing | 187,500 |
| 4,680 | Public Transport | 4,680 |
| 15,700 | Transport Insurances | 15,700 |
| 29,600 | Car Allowances | 29,600 |
| | <u>Supplies & Services</u> | |
| 3,521,890 | Equipment, Materials & Furniture | 3,521,900 |
| 4,277,800 | Catering | 4,609,800 |
| 2,700 | Clothing, Uniforms, Laundry | 2,700 |
| 329,100 | Printing, Stationery, Etc. | 329,100 |
| 7,000 | Advertising | 7,000 |
| 28,800 | Grants And Subscriptions | 28,800 |
| 153,700 | Services | 153,700 |
| 1,081,500 | Communications / Computing | 1,081,500 |
| 2,630,900 | Miscellaneous Supplies & Services | 2,630,900 |
| 8,900 | Members' Expenses | 8,900 |
| 79,100 | Insurances | 79,100 |
| | <u>Third Party Payments</u> | |
| 20,000 | Other Local authorities & Joint Committees | 20,000 |



| Net Budget 2019/ 2020 | DELEGATED SCHOOLS BUDGETS | Net Budget 2020/2021 |
|--------------------------|--|-------------------------|
| Cont. | | |
| 1,382,100 | Contractors | 1,382,100 |
| 200 | Highways - Safety And Aids | 200 |
| | Transfer Payments | |
| 124,200 | School Children / Students | 124,200 |
| 114,492,320 | TOTAL EXPENDITURE | 120,853,990 |
| | Income | |
| (15,939,320) | Grants | (15,939,320) |
| (1,491,060) | Other Reimbursements & Contributions | (1,491,060) |
| (3,738,470) | Customer / Client Receipts | (3,738,470) |
| (8,300) | Interest | (8,300) |
| (90,500) | Recharges To Other Revenue A/C Head | (90,500) |
| (34,340) | Transfers | (34,340) |
| (21,301,990) | TOTAL INCOME | (21,301,990) |
| | | |
| 93,190,330 | Total: Schools' Delegated Budgets | 99,552,000 |

Social Services & Wellbeing Overview

After Education, the largest area of Council spend is on social care. This includes social care for children and for adults who are vulnerable or at risk. Within the Directorate there is a strong ethos on social care as a professional discipline and by the two areas working more closely together there is a strong focus on ensuring positive outcomes for those people we work to support. The Directorate continues to develop new approaches to service delivery and this includes better support and outcomes for prevention, early intervention and wellbeing. This approach supports the wellbeing objective of 'helping people and communities to be more healthy and resilient' and is also part of the Directorate's transformation plan with a clear link to the Medium Term Financial Strategy. Our strategy for the next few years is to more effectively manage demand and introduce new ways of working in order to lessen dependency and enable people to maximise their independence. However, Social services is largely a demand led service and whilst the long term strategy is to enable people to be more self-reliant, the demographics show that people are living longer, often with more complex conditions than ever before. This means that there are more people living in the community who would previously have remained in hospital or entered a care home. Children's social care is also demand led and the financial pressure to meet need can fluctuate very rapidly.

Social Services & Wellbeing: Services Provided

| Net Budget 2019/2020 | SOCIAL SERVICES & WELLBEING | Net Budget 2020/2021 |
|----------------------|--|----------------------|
| | Adult Social Care | |
| 20,175,152 | Older People | 19,826,580 |
| 4,510,007 | Adult Physical Disability/Sensory Impairment | 4,440,500 |
| 15,718,214 | Adults Learning Disabilities | 15,937,220 |
| 3,470,703 | Adults Mental Health Needs | 3,458,320 |
| 222,980 | Other Adult Services | 225,990 |
| 3,442,770 | Adult Services Management & Admin | 3,023,540 |
| 47,539,826 | Sub-Total | 46,912,150 |
| | Prevention & Wellbeing | |
| 5,165,323 | Recreation And Sport | 5,033,550 |
| 5,165,323 | Sub-Total | 5,033,550 |
| | Childrens Services | |
| 18,875,470 | Children's Services | 18,948,300 |
| 18,875,470 | Sub-Total | 18,948,300 |
| 71,580,619 | Total : Social Services & Wellbeing | 70,894,000 |

Social Services & Wellbeing Budget: Type of Spend

| Net Budget 2019/ 2020 | SOCIAL SERVICES & WELLBEING | Net Budget 2020/2021 |
|-----------------------|-------------------------------------|----------------------|
| | Employees | |
| 374,140 | Chief Officers | 369,940 |
| 32,944,483 | Officers | 32,684,170 |
| 57,860 | Soulbury Officers | 57,210 |
| 288,960 | Indirect Employee Expenses | 283,420 |
| 28,120 | Off Payroll Working (IR35) | 27,900 |
| | Premises Related Expenditure | |
| 215,290 | Repairs And Maintenance | 215,290 |
| 22,680 | Maintenance Of Grounds | 22,680 |
| 7,670 | Energy | 5,270 |
| 148,350 | Rents | 152,650 |
| 4,290 | Local Tax | 4,290 |
| 2,170 | Water | 1,970 |
| 1,000 | Fixtures And Fittings | 1,000 |
| 10,100 | Cleaning / Domestic | 10,100 |
| 40,060 | Apportioned Buildings Expenses | 40,060 |
| 121,993 | Other Premises Related Costs | 142,620 |
| | Transport Related Costs | |
| 54,140 | Direct Transport Costs | 54,340 |
| 288,710 | Fleet Services Hire | 292,200 |
| 210,410 | External Hire & Leasing | 222,760 |
| 3,950 | Public Transport | 19,110 |
| 738,320 | Car Allowances | 695,840 |



| Net Budget 2019/ 2020 | SOCIAL SERVICES & WELLBEING | Net Budget 2020/2021 |
|-----------------------|---|----------------------|
| Cont. | | |
| | Supplies & Services | |
| 555,321 | Equipment, Materials & Furniture | 572,370 |
| 623,789 | Catering | 612,480 |
| 32,100 | Clothing, Uniforms, Laundry | 32,100 |
| 115,380 | Printing, Stationery, Etc. | 111,610 |
| 22,000 | Advertising | 22,000 |
| 1,150,520 | Grants And Subscriptions | 831,110 |
| 588,188 | Services | 723,690 |
| 55,450 | Communications / Computing | 155,410 |
| (62,154) | Miscellaneous Supplies & Services | (445,670) |
| | Third Party Payments | |
| 2,834,160 | Other Local authorities & Joint Committees | 3,049,560 |
| 4,601,620 | Voluntary Organisations | 4,660,620 |
| 34,423,167 | Contractors | 35,106,690 |
| 5,117,470 | Other Establishments | 4,972,420 |
| 216,640 | Child Social Services Clients | 219,040 |
| 3,818,262 | Adult Social Services Clients | 4,035,680 |
| | Capital Financing Costs | |
| 225,000 | Debt Management Expenses | 225,000 |
| 89,879,609 | Total Expenditure | 90,186,930 |
| | Income | |
| (2,588,130) | Grants | (2,637,080) |
| (5,345,767) | Other Reimbursements & Contributions | (5,870,290) |
| (9,677,573) | Customer / Client Receipts | (10,120,110) |
| (136,810) | Recharges To Other Revenue A/C Head | (136,810) |
| (550,710) | Transfers | (528,640) |
| (18,298,990) | Total Income | (19,292,930) |
| 71,580,619 | Total: Social Services & Wellbeing | 70,894,000 |

Communities Overview

Regeneration

The Regeneration service continues to look at investment in and development of non-statutory assets and services which support the communities, economy and environment of Bridgend. The service uses a small amount of Strategic Regeneration Funding to match fund and lever in more substantial sums of grant aid and finance against strategic Council projects. It continues to be a corporate priority to invest in the three primary town centres of Bridgend, Maesteg and Porthcawl, whilst coordinating strategic regeneration programmes and opportunities across the authority as a whole.

Public Realm (Street scene)

Most of the Council's net budget is spent on education and social care – these are very valued services, but are naturally aimed at certain groups within our community. However, the Council's work on the public realm has a more direct and visible impact on

everybody. This includes our work to maintain highways, parks and open spaces, clean our streets, collect and dispose of our waste.

Property & Building maintenance

The Council is undertaking a review of its commercial property portfolio, to identify ways of increasing income through more intensive management and investment approaches. The review involves challenging the existing make-up and management of the portfolio, identifying asset management opportunities and the mechanisms required to deliver a sustainable increase in income. It also advises on potential future growth in the investment portfolio.

Alongside this, the Council is continuing to dispose of assets it no longer requires to deliver services, in order to provide further investment in our capital programme. The Council has brought together its asset management and building maintenance functions, and has centralised all premises repairs, maintenance and energy budgets into a single 'corporate landlord' service within the Communities Directorate. This will better enable us to manage compliance, embed 'whole life costing' approaches into decision-making, manage the quality of work undertaken by contractors, and thereby deliver efficiencies in the management of our estate.

A priority for the council is to ensure the ongoing implementation of the Corporate Landlord model. This is intended to produce further savings of £350,000 with effect from 2020-21 including from further operational efficiencies, streamlined business processes, IT investment, improved procurement and contract management and the deletion of some vacant staff posts.



Communities: Services Provided

| Net Budget 2019/2020 | COMMUNITIES | Net Budget 2020/2021 |
|-------------------------|--|-------------------------|
| | <u>Regeneration & Development</u> | |
| 714,040 | Development | 772,650 |
| 2,295,067 | Regeneration | 2,569,916 |
| 170 | Regeneration & Development-Management | 170 |
| 3,009,277 | Sub-Total | 3,342,736 |
| | <u>Street Scene</u> | |
| 10,100,658 | Streetworks | 10,153,740 |
| 6,973,676 | Highways And Fleet | 8,759,914 |
| 294,650 | Transport & Engineering | 346,360 |
| 2,141,710 | Parks & Open Spaces | 2,182,270 |
| 122,090 | Street Scene Management & Admin | 123,110 |
| 19,632,784 | Sub-Total | 21,565,394 |
| | <u>Corporate Landlord</u> | |
| 76,980 | Corporate Landlord Management | 76,110 |
| 538,779 | Total Facilities Management | 497,880 |
| 2,383,690 | Strategic Asset Management | 2,092,140 |
| 74,090 | Capital Design & Delivery | 68,360 |
| 3,073,539 | Sub-Total | 2,734,490 |
| | <u>Director-Communities</u> | |
| 146,050 | Director - Communities | 147,380 |
| 146,050 | Sub-Total | 147,380 |
| 25,861,650 | Total: Communities | 27,790,000 |

Communities Budget: Type of Spend

| Net Budget 2019/ 2020 | COMMUNITIES | Net Budget 2020/2021 |
|--------------------------|--|-------------------------|
| | <u>Employees</u> | |
| 255,770 | Chief Officers | 258,120 |
| 15,780,065 | Officers | 16,116,610 |
| 21,680 | Agency Staff | 12,000 |
| 8,840 | Indirect Employee Expenses | 16,020 |
| | <u>Premises Related Expenditure</u> | |
| 1,914,540 | Repairs & Maintenance | 1,770,040 |
| 250,240 | Maintenance Of Grounds | 103,240 |
| 631,160 | Energy | 570,960 |
| 715,240 | Rents | 741,790 |
| 992,670 | Local Tax | 977,770 |
| 141,530 | Water | 141,530 |
| 10,360 | Fixtures And Fittings | 10,360 |
| 206,560 | Cleaning / Domestic | 189,060 |
| 2,500 | Apportioned Buildings Expenses | 2,500 |
| 12,000 | Insurances | 12,000 |
| 9,500 | Other Premises Related Costs | 9,500 |

| Net Budget 2019/ 2020 | COMMUNITIES | Net Budget 2020/2021 |
|--------------------------|--|-------------------------|
| Cont. | | |
| | <u>Transport Related Costs</u> | |
| 801,668 | Direct Transport Costs | 813,150 |
| 164,200 | Fleet Services Hire | 161,070 |
| 4,917,800 | External Hire & Leasing | 4,735,450 |
| 11,450 | Public Transport | 11,300 |
| 552,630 | Car Allowances | 551,940 |
| | <u>Supplies & Services</u> | |
| 2,084,310 | Equipment, Materials & Furniture | 2,113,930 |
| 20,960 | Catering | 20,010 |
| 29,530 | Clothing, Uniforms, Laundry | 27,230 |
| 82,760 | Printing, Stationery, Etc. | 92,730 |
| 125,180 | Advertising | 106,180 |
| 106,680 | Grants And Subscriptions | 92,450 |
| 1,066,516 | Services | 1,152,960 |
| 185,460 | Communications / Computing | 238,040 |
| 12,270 | Staff Expenses | 11,670 |
| 22,690 | Miscellaneous Supplies & Services | 1,933,044 |
| | <u>Third Party Payments</u> | |
| 150,770 | Direct Service Organisations | 150,770 |
| 111,000 | Other Local Authorities & Joint Committees | 149,000 |
| 91,430 | Voluntary Organisations | 91,430 |
| 26,279,488 | Contractors | 16,307,490 |
| 1,100 | Other Establishments | 1,000 |
| 998,790 | Highways - Structural | 998,790 |
| 42,500 | Highways - Cyclical | 42,500 |
| 171,580 | Highways - Safety And Aids | 171,580 |
| 238,000 | Highways - Winter Maintenance | 238,000 |
| 1,378,849 | Highways - Street Lighting | 1,378,850 |
| 25,220 | Highways - Miscellaneous | 25,220 |
| | <u>Support Services</u> | |
| 25,150 | Departmental Administration | 25,000 |
| 110,000 | Technical Support | 110,000 |
| | <u>Capital Financing Costs</u> | |
| 1,375,878 | Debt Management Expenses | 1,417,380 |
| 62,136,514 | Total Expenditure | 54,099,664 |
| | <u>Income</u> | |
| (5,162,600) | Grants | (5,009,300) |
| (378,220) | Other Reimbursements & Contributions | (203,920) |
| (25,702,450) | Customer / Client Receipts | (16,175,310) |
| (4,110,665) | Recharge to Other Revenue A/C Head | (4,131,450) |
| (922,429) | Transfers | (789,684) |
| (36,276,364) | Total Income | (26,309,664) |
| 25,860,150 | Total: Communities | 27,790,000 |

Chief Executive's Directorate Overview

The service area plays a key role as a provider of both front line services (e.g. Council Tax, Benefits & Housing) and internal support services across the Council.

The following functions are undertaken within the service area:

- **Finance** - The Council has a central team that manages all of the financial management of the Council. The service fulfils certain legal requirements that ensures transparency and accountability in the way that public money is used.
- **Internal Audit** - Our Regional Internal Audit Shared Service is provided by a joint service that we share with the Vale of Glamorgan, Rhondda Cynon Taf and Merthyr Councils.
- **HR and Organisational Development** - The council has a dedicated human resources and training and development service to support its 6,000 employees including schools.
- **ICT** - The Council spends around £5 million on its ICT services provision to support main Council activities and schools.
- **Housing and Community Regeneration** - The Council does not have any housing stock of its own but retains a number of statutory functions relating to addressing housing need and combatting homelessness. The service is also responsible for the administration of mandatory Disabled Facilities Grant, which aims to keep people in their own home for as long as possible.
- **Legal Services** - The Council needs to maintain effective legal support for all of its services including front line services such as Education and Social Services. This is provided by a mix of permanent internal staff and expertise purchased from the private sector when necessary.
- **Democratic Services** – Provides support to democratic processes to ensure accountability and transparency in decision making, which includes providing democratic support to the Mayor and 54 elected members (Councillors) who make decisions, set policy direction and oversee the general performance of the Council.
- **Procurement** - The Council has a central team that provides procurement support across the range of services that we provide to ensure good value for money across the Council.
- **Regulatory Services** - This is a combined service with the Vale of Glamorgan and Cardiff City Councils and includes Trading Standards, Environmental Health, Animal Health and Licensing (Alcohol, Gambling, Safety at Sports Grounds, Taxis etc.). These services all ensure in different ways that the public is protected.
- **Registrars** - The Council operates a registrar's service that deals primarily with the registration of Births, Marriages and Deaths. The service also undertakes Civil Partnership and Citizenship ceremonies.

- **Council Tax and Benefits** - The taxation service collects over £80 million in Council tax from around 65,000 households across the county borough. Although benefits are funded by the central UK government, the administration of Housing Benefit and the Council Tax Reduction Scheme falls to the Council.

Chief Executive's: Services Provided

| Net Budget 2019/2020 | CHIEF EXECUTIVES | Net Budget 2020/2021 |
|----------------------|---|----------------------|
| | Chief Executive | |
| 510,930 | Chief Executive | 508,940 |
| 510,930 | Sub-Total | 508,940 |
| | Finance | |
| 300,925 | Finance Senior Management | 258,500 |
| 270,670 | Internal Audit | 270,670 |
| 1,550,192 | Accountancy | 1,531,540 |
| 98,590 | Risk Man & Insurance | 98,140 |
| 175,338 | Exchequer | 172,670 |
| 828,860 | Housing Benefit Admin | 851,500 |
| 62,530 | Taxation & Sundry Debtors | 55,470 |
| (171,810) | Payments To Housing Benefit Claimants | (171,810) |
| 403,800 | Bank Charges & Audit Fees | 403,800 |
| 155 | General Fund | 150 |
| 178,800 | Performance | 177,410 |
| 3,698,050 | Sub-Total | 3,648,040 |
| | Human Resources / Organisational Development | |
| 1,622,170 | Hr & Organisational Development | 1,790,020 |
| 1,622,170 | Sub-Total | 1,790,020 |
| | Partnerships | |
| 425,650 | Transformation | 375,860 |
| 1,597,900 | Communication And Engagement | 1,585,970 |
| 2,023,550 | | 1,961,830 |
| | Legal, Democratic & Regulatory | |
| 1,721,045 | Legal Services | 1,623,780 |
| 1,581,170 | Democratic Services | 1,570,170 |
| 278,810 | Procurement | 276,000 |
| 1,434,380 | Regulatory Services | 1,397,380 |
| 5,015,405 | | 4,867,330 |
| | ICT | |
| 3,497,830 | ICT | 3,315,880 |
| 3,497,830 | | 3,315,880 |
| | Elections | |
| 139,180 | Elections | 138,120 |
| 139,180 | | 138,120 |
| | Housing & Homelessness | |
| 1,132,573 | Housing & Community Regeneration | 1,126,300 |
| 1,132,573 | | 1,126,300 |
| | Business Support | |
| 982,673 | Business Unit | 871,540 |
| 982,673 | | 871,540 |
| 18,622,361 | Total: Chief Executives | 18,228,000 |

Chief Executive's Budget: Type of Spend

| Net Budget 2019/ 2020 | CHIEF EXECUTIVES | Net Budget 2020/2021 |
|--------------------------|--|-------------------------|
| | Employees | |
| 174,220 | Chief Executive | 180,540 |
| 326,050 | Chief Officers | 341,530 |
| 14,888,161 | Officers | 14,486,910 |
| 1,140,730 | Members | 1,139,980 |
| 2,050 | Agency Staff | 3,940 |
| 9,270 | Indirect Employee Expenses | 14,330 |
| | Premises Related Expenditure | |
| 800 | Repairs And Maintenance | 1,000 |
| 11,500 | Energy | 11,500 |
| 7,000 | Rents | 6,100 |
| 2,150 | Local Tax | 2,290 |
| - | Water | 100 |
| 440 | Fixtures And Fittings | 1,070 |
| 110 | Cleaning / Domestic | - |
| 4,000 | Apportioned Buildings Expenses | 4,080 |
| 2,640 | Other Premises Related Costs | 15,710 |
| | Transport Related Costs | |
| 59,120 | Direct Transport Costs | 59,330 |
| 26,500 | External Hire & Leasing | 21,700 |
| 8,720 | Public Transport | 7,170 |
| 80,670 | Car Allowances | 49,460 |
| | Supplies & Services | |
| 194,480 | Equipment, Materials & Furniture | 200,130 |
| 3,040 | Catering | 1,040 |
| 6,680 | Clothing, Uniforms, Laundry | 770 |
| 302,230 | Printing, Stationery, Etc. | 276,890 |
| 12,955 | Advertising | 47,250 |
| 385,480 | Grants And Subscriptions | 162,250 |
| 1,394,315 | Services | 1,706,890 |
| 2,577,310 | Communications / Computing | 2,676,440 |
| 2,100 | Staff Expenses | 1,100 |
| 699,110 | Miscellaneous Supplies & Services | 984,400 |
| 5,000 | Mayoral | 5,000 |
| | Third Party Payments | |
| 1,998,660 | Other Local Authorities & Joint Committees | 1,973,140 |
| 232,110 | Voluntary Organisations | 232,420 |
| 4,944,860 | Contractors | 4,827,180 |
| 10,000 | Other Establishments | - |
| | Transfer Payments | |
| 9,023,860 | Housing Benefits | 41,199,730 |
| 78,536,321 | Total Expenditure | 70,641,370 |
| | Income | |
| (55,173,090) | Grants | (48,111,860) |
| (1,201,290) | Other Reimbursements & Contributions | (1,219,150) |
| (1,068,840) | Customer / Client Receipts | (1,082,050) |
| (1,603,490) | Recharge to Other Revenue A/C Head | (1,655,570) |
| (867,250) | Transfers | (344,740) |
| (59,913,960) | Total Income | (52,413,370) |
| 18,622,361 | Total: Chief Executives | 18,228,000 |

Council Wide Budgets

Council Wide Budgets represent those elements of expenditure which are Council wide and which cannot be directly attributed to any specific service.

Council Wide Budget: Services Provided

| Net Budget 2019/2020 | COUNCIL WIDE BUDGETS | Net Budget 2020/2021 |
|-------------------------|------------------------------------|-------------------------|
| | Council Wide Budgets | |
| 7,329,122 | Capital Financing | 7,329,120 |
| 7,833,700 | Levies & Precepts | 8,109,106 |
| 8,189,902 | Other Corporate Functions | 16,911,943 |
| 4,854,000 | Council Tax Reduction Scheme | 15,254,000 |
| ,587,510 | Insurance Premiums | 1,438,000 |
| 39,794,234 | Total: Council Wide Budgets | 49,042,169 |

Council Wide Budget: Type of Spend

| Net Budget 2019/ 2020 | COUNCIL WIDE BUDGETS | Net Budget 2020/2021 |
|--------------------------|---|-------------------------|
| | Employees | |
| 430,000 | Former Mid Glamorgan County Council Pension Costs | 430,000 |
| | Premises Related Expenditure | |
| 420,000 | Repairs And Maintenance | 420,000 |
| 486,630 | Insurances | 370,000 |
| | Transport Related Costs | |
| 177,280 | Transport Insurances | 140,000 |
| | Supplies & Services | |
| 47,000 | Advertising | 47,000 |
| 610,455 | Services | 607,310 |
| 7,772,377 | Miscellaneous Supplies & Services | 16,443,333 |
| 370,670 | Insurances | 370,000 |
| | Third Party Payments | |
| 7,133,700 | Levies & Precepts | 7,459,106 |
| | Transfer Payments | |
| 14,854,000 | Council Tax Reduction Scheme | 15,254,000 |
| | Capital Financing Costs | |
| 3,085,000 | Debt Management Expenses | 3,118,000 |
| 35,387,112 | Total Expenditure | 44,658,749 |
| | Income | |
| (37,000) | Customer / Client Receipts | (22,000) |
| 910,000) | Interest | (943,000) |
| - | Recharge to Other Revenue A/C Head | (5,700) |
| 5,354,122 | Interest Payments | 5,354,120 |
| 4,407,122 | Total Income | 4,383,420 |
| | | |
| 39,794,234 | Total: Council Wide Budgets | 49,042,169 |

CAPITAL BUDGET 2020-21

CAPITAL BUDGET

In addition to spending money on providing services on a day to day basis, the Council also spends money on providing new facilities, improving assets and the infrastructure, or providing capital grants to individuals and outside bodies. The Capital Budget includes expenditure on a number of significant strategic investment projects that support a number of Wellbeing Objectives (Supporting a successful sustainable economy, Helping people and communities to be more healthy and resilient, and Making smarter use of resources).



The main areas of planned capital project expenditure for 2020-21 include:

- 21st Century schools,
- Schools Capital Maintenance Grants
- Brynteg Comp- East Hub
- Fleet Vehicles Replacement
- Re-locate Household Waste Recycling Centre – West
- Coastal Risk Management Program – Porthcawl
- Porthcawl Regeneration
- Maesteg Town Hall Cultural Hub
- Enterprise Hub -Innovation Centre
- Caerau Heat Network
- Corporate Landlord – Energy Savings Strategy
- Investing in Communities
- Upgrading the Waterton depot to make it fit for the future
- Cardiff Capital Region City Deal
- Carriageway Resurfacing & Renewal of Footways
- Disabled Facilities Grants

Funding of Capital Programme (£56,434,000)

The funding of the Capital Programme for 2020-21 is £56,434,000 a detailed in the table below:

| Funding | 2020-21 £'000 | % |
|--|------------------|-------------|
| General Capital Funding -Supported Borrowing | 3,986 | 7% |
| General Capital Funding -General Capital Grant | 3,997 | 7% |
| External Grants & Contributions | 17,554 | 31% |
| Prudential Borrowing (unsupported) | 5,816 | 10% |
| Loan- Welsh Government | 1,417 | 3% |
| Capital Receipts | 12,331 | 22% |
| Earmarked Reserves | 11,282 | 20% |
| Revenue Contribution | 51 | 0% |
| Total Funding | 56,434 | 100% |

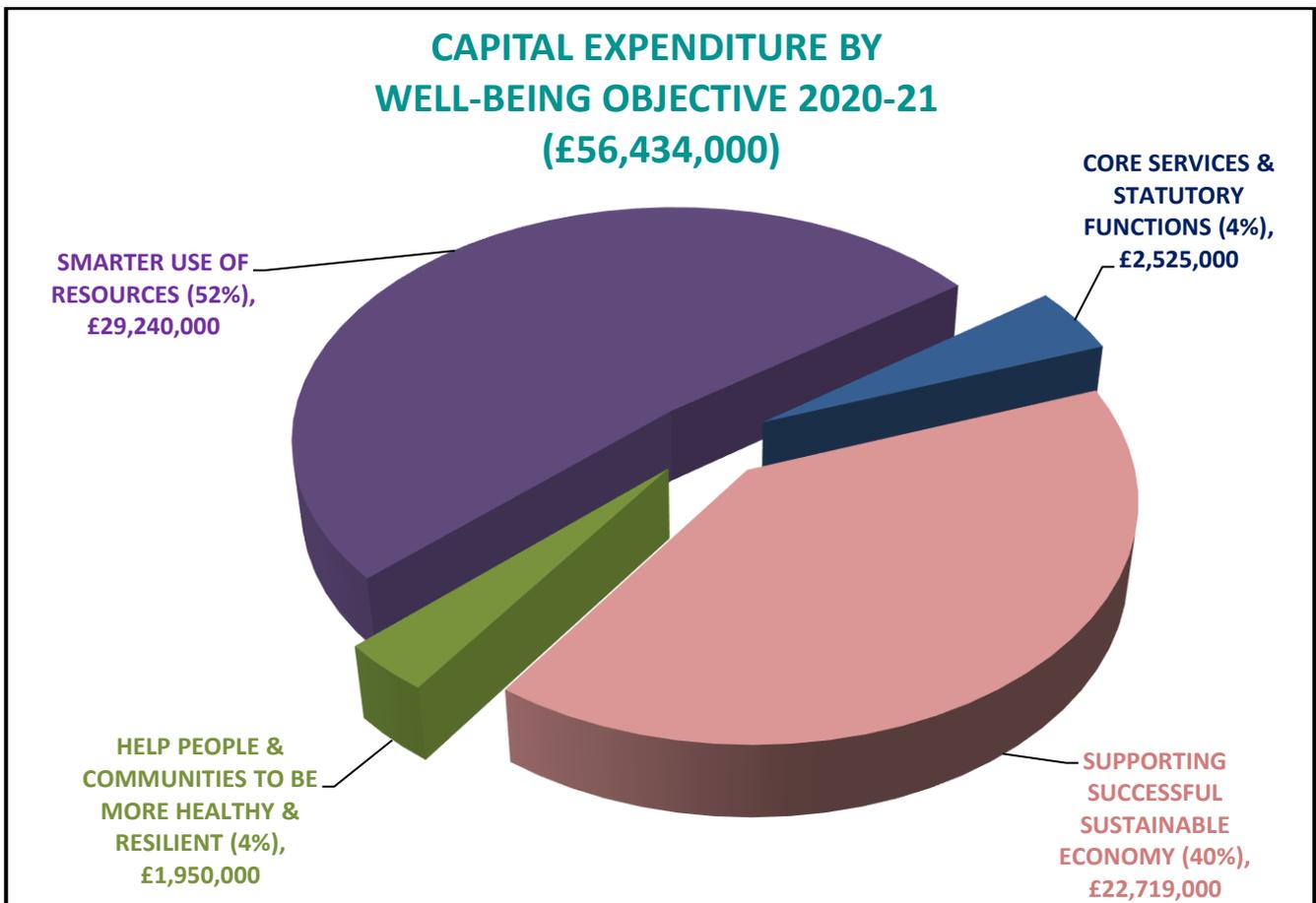
Allocation of Capital Budget (£56,434,000)

The Capital Budget of £56,434,000 has been allocated as follows:

| Service Areas | 2019-20 £'000 | % |
|---|------------------|-------------|
| Education & Family Support (Including schools) | 6,582 | 11.7% |
| Communities– Street Scene | 18,028 | 31.9% |
| Communities– Regeneration | 17,403 | 30.8% |
| Communities– Corporate Landlord | 11,158 | 19.8% |
| Chief Executive's- ICT & Corporate Capital Fund | 200 | 0.3% |
| Chief Executive's- Housing / Homelessness | 2,350 | 4.2% |
| Unallocated | 713 | 1.3% |
| Total | 56,434 | 100% |

Capital Expenditure by Well-Being Objective

The chart below provides details of the Capital Budget by improvement priority:



BRIDGEND COUNTY BOROUGH COUNCIL - KEY STATISTICS

BRIDGEND COUNTY BOROUGH COUNCIL



| | |
|-------------------------|---------------------------------|
| Size | 98.5 square miles |
| Population (Est.2018) | 144,876 |
| Households | 64,766 |
| Average House Price | £150,412 (UK HPI: April 2019) |
| Active Businesses | 4,160 |
| People in Employment | 72.1% (June 2019) |
| Average (median) salary | £28,418 (Welsh average £26,468) |

The Mid Year Estimates (Est.) for 2018, indicated that 20% of the population of Bridgend is aged 65 years and older, compared to the All Wales average of 21%.

| Population By Age : | Mid-year 2018 | % of Population | Mid-year 2017 | % of Population |
|---------------------|----------------|-----------------|----------------|-----------------|
| Aged 0 to 15 | 26,109 | 18% | 25,916 | 18% |
| Aged 16 to 24 | 13,792 | 10% | 13,999 | 10% |
| Aged 25 to 44 | 35,846 | 25% | 35,886 | 25% |
| Aged 45 to 64 | 39,750 | 27% | 39,552 | 27% |
| Aged 65 to 74 | 16,353 | 11% | 16,193 | 11% |
| Aged 75 to 84 | 9,686 | 7% | 9,429 | 7% |
| Aged 85 & over | 3,340 | 2% | 3,313 | 2% |
| Total | 144,876 | 100% | 144,288 | 100% |

The Electorate:

**Total Electors on Roll
(6 January 2020)** 110,381

Representation

| | |
|------------------|----|
| Wards | 39 |
| Councillors | 54 |
| Constituency AMs | 2 |
| Regional AMs | 4 |
| MPs | 2 |

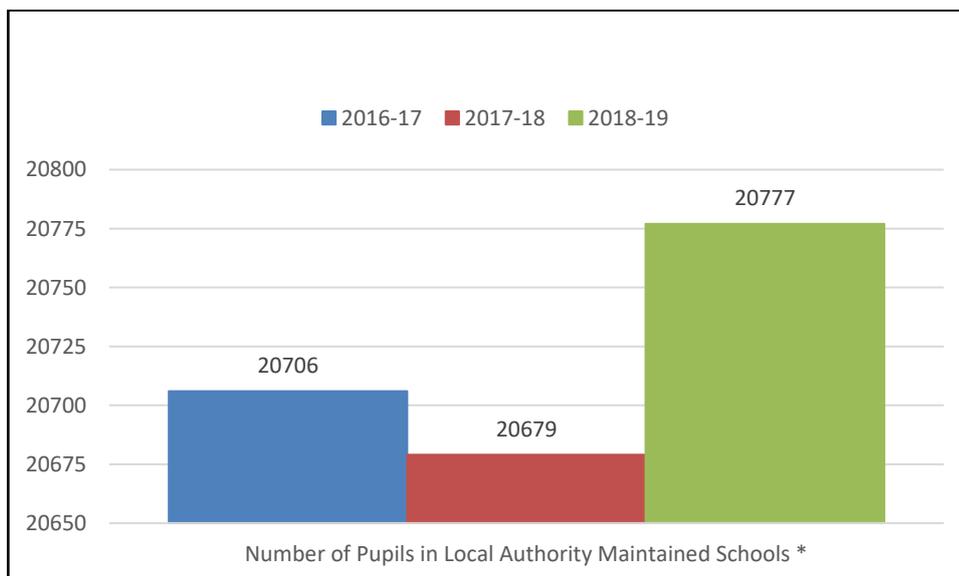
SERVICE STATISTICS

Services for Education & Family Support



| Population (Mid-Year Estimate 2019) | Statistical Data |
|-------------------------------------|------------------|
| Population aged 3 | 1,587 |
| Population aged 3 to 11 | 14,720 |
| Population aged 3 to 16 | 22,632 |
| Population aged 11 to 15 | 7,989 |
| Population aged 11 to 20 | 15,441 |
| Population 16 and over | 117,509 |
| Population aged 16 to 18 | 4,787 |
| Population aged 0 to 17 | 28,902 |

| Type of Educational Establishment | Number of Units | Number on Roll (2019 return to WG) |
|-----------------------------------|-----------------|------------------------------------|
| Primary Schools | 39 | 11,362 |
| Secondary schools | 7 | 7742 |
| Faith Schools | 6 | 1,924 |
| Welsh Language Schools | 5 | 1673 |
| Special Education schools | 2 | 383 |
| Pupil Referral Unit | 1 | 40 |



* Data Source Schools' data are derived from the Pupil Level Annual School Census (PLASC) returns and STATS 1 returns supplied by schools open on Census day in January each year. The returns are authorised by Head teachers and validated by Local Authorities.

Services for Social Services & Wellbeing

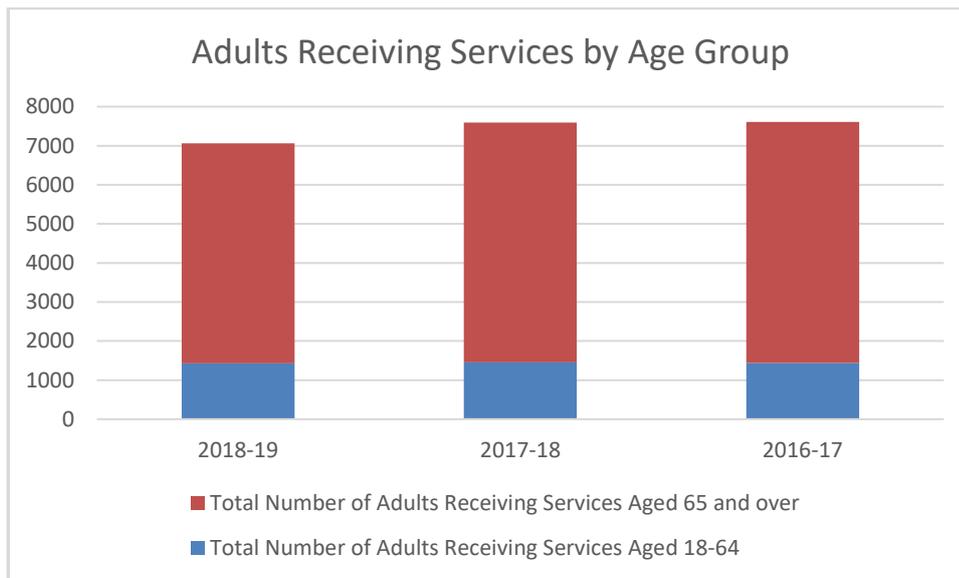
| Service | Number of Units | Approx. Number of People |
|--|-----------------|--------------------------|
| Residential Care- Older People (Local Authority Establishments) at 31/12/2019 | 3 | 47 |
| Supported Living- for adults with learning disabilities (Local Authority Establishments) | 11 | 38 |
| Day Care - Older People (Local Authority Establishments) | 2 | 110 |
| Day Care- for adults with learning disabilities (Local Authority Establishments) | 5 | 149 |
| Number of Older People Supported in Care Homes at 31/12/2019 | | 451 |
| Number of Adults Under 65 Supported in Care Homes at 31/12/2019 | | 59 |
| Number of people receiving domiciliary care at 31/12/2019 | | 941 |
| Number of people receiving Telecare and service equipment at 31/12/2019 | | 2,679 |

| Adult Service Provided in 2018-19 | Number |
|--|--------|
| Total Number of Adults Receiving Services Aged 18-64 | 1,434 |
| Total Number of Adults Receiving Services Aged 65 and over | 5,625 |
| Total Number of Adults Receiving Services | 7,059 |
| (1) Number of adult assessments undertaken during the year: | |
| The number of adult assessments of need for care and support undertaken during the year | 3,818 |
| Of those, the number that led to a care and support plan | 1,209 |
| (2) Number of assessments of need for support for carers undertaken during the year | |
| The number of assessments of need for support for carers undertaken during the year | 387 |
| Of those, the number that led to a support plan | 19 |
| (3) Number of repeat adult assessments undertaken during the year: | |
| Number of requests for repeat assessment of need for care and support and need for support made by an adult during the year | 17 |
| Of those, the number of repeat assessments undertaken | 12 |
| Of those, the number of repeat assessments that led to a care and support plan or support plan | 2 |
| (4) Number of care and support plans and support plans reviewed during the year | |
| Number of care and support plans and support plans that were reviewed during the year | 2,614 |
| Of those, the number of plans that were reviewed within agreed timescales | 1,784 |
| Number of assessments of need for care and support for adults undertaken during the year whilst in the secure estate ** | 73 |

- (1) There were 3,818 assessments for care and support undertaken during the year, of which 1,209 (32 per cent) led to a care and support plan.
- (2) There were also 387 assessments for care and support for carers undertaken during the year, of which 19 (5 per cent) led to a support plan. However, there were also 987 carers who refused an assessment during the year (compared to 1,008 in the previous year).
- (3) There were 16 requests for repeat assessment of need for care and support and need for support made by an adult during the year. Of which, 9 (56 per cent) assessments were undertaken and these led to 2 care and support or support plans.
- (4) There were 2,897 care and support plans reviewed during the year, as requested by the adult, carer or their family, including those for adults in the secure estate **.

** Local authorities also have a duty on to provide care and support to those in the secure estate, just as they would to individuals living in the community. For adults, the duty falls on the local authority where the individual is based in secure estate, regardless of their previous place of residence or nationality. Secure estate facilities are defined as prisons, approved premises or bail accommodation (including youth detention accommodation for those aged over 18).

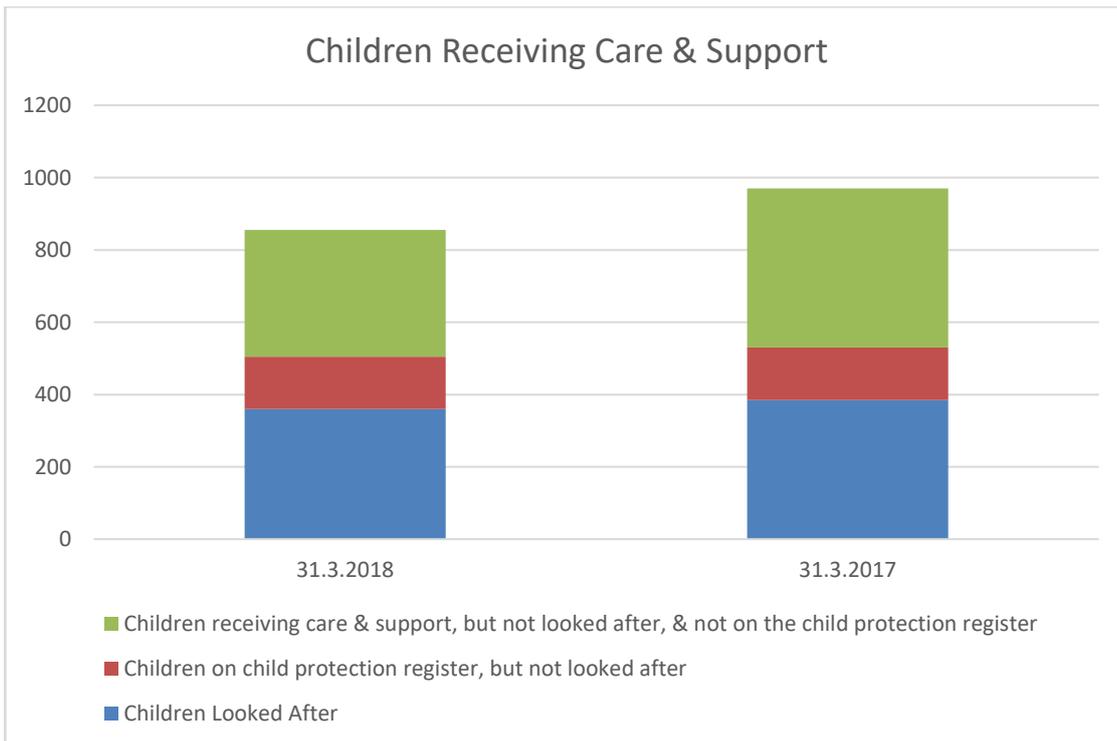
The chart below shows the adults receiving services by age group:



| Childrens Services Provided in 2018-19 | Number of Children** |
|--|----------------------|
| Total Looked After Children at 31/03/19 by placement type: | 380 |
| Foster placements | 280 |
| Placed for adoption | 20 |
| Residential Homes | 25 |
| Placed with own parents or other person with parental responsibility | 55 |
| Independent Living | * |
| Other | * |

** All figures have been rounded to the nearest five. Where there are less than five children in any group, the actual number has been suppressed, and replaced by the symbol *. Data Source Stats Wales.

The chart below shows the number of children receiving care and support:



Services for Communities

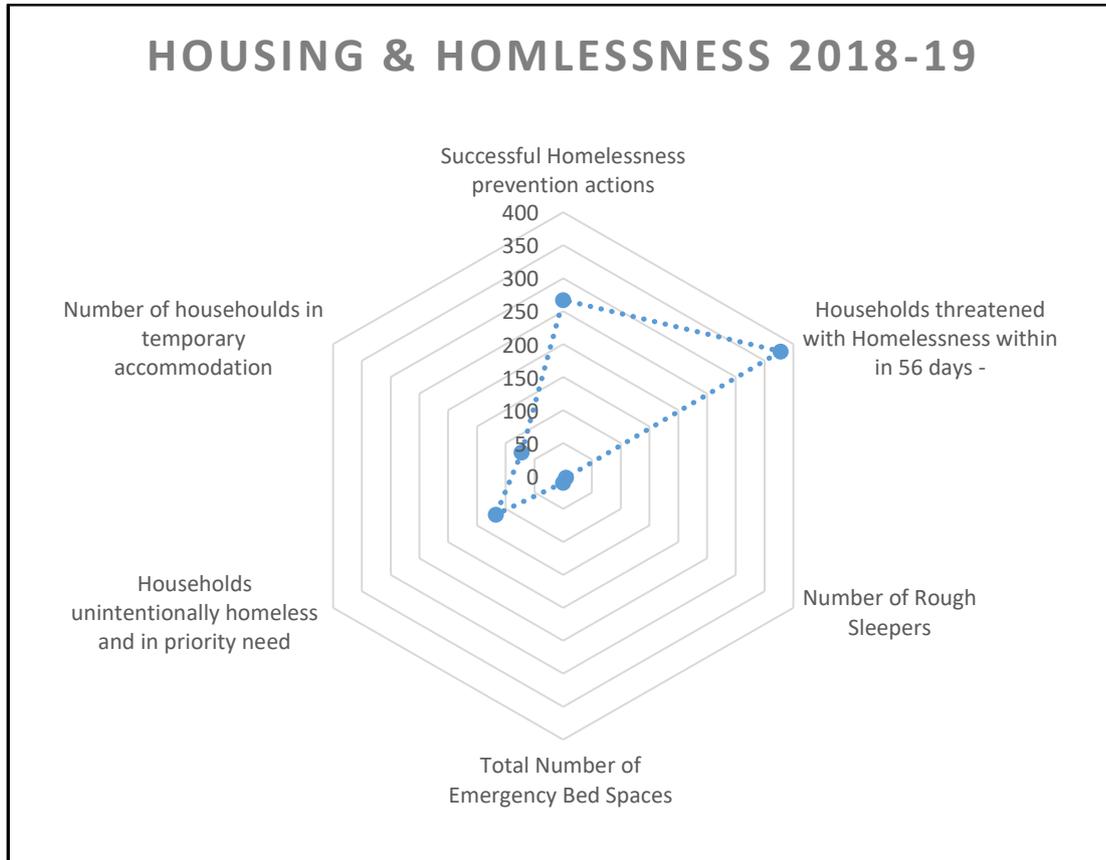
| Service | Statistical Data |
|---|------------------|
| Street scene | |
| Number of planning applications received in 2018-19 | 959 |
| Total street lighting units | 20,245 |
| | |
| Total Municipal solid waste tonnage (anticipated 2019-20) | 56,365 |
| Total Recycling Tonnage (anticipated 2019-20) | 38,381 |
| Recycling % (anticipated 2019-20) | 68% |
| | |
| Target for financial value of externally funded town centre regeneration projects underway/ in development | |
| 2019-20 | £13M |
| 2020-21 | £13M |
| | |
| Transport & Engineering | |
| A county road length (km) | 104 |
| Built-up A County road length (km) | 52 |
| B and C road length (km) | 139 |
| Built-up B and C road length (km) | 83 |
| Minor surfaced road length (km) | 542 |
| Built-up minor surfaced road length (km) | 440 |
| Motor vehicle traffic on all principal roads * | 475,683,451 |

* Figures produced centrally by the Department for Transport for 2018. The Traffic flow figures are compiled on the basis of the Department for Transport's manual traffic counts and statistically manipulated to derive the flow in million vehicles per kilometer.

Chief Executive's

| Service | Statistical Data |
|--|------------------|
| Housing & Homelessness | |
| Households found to be eligible for assistance, unintentionally homeless and in priority need during the year in 2018-19 | 117 |
| Disabled Facilities Grants - completed works in 2018-19 (Capital Funding) | £1,540,971 |
| Number of Disabled Facilities Grants Completed in 2018-19 | 168 |
| Regulatory Services | |
| Number of Trading Premises at March 2019 | 4,950 |
| Number of Food Premises at March 2019 | 1,780 |
| Customer Services | |
| Number of customers visiting the Customer Contact Centre 1 st Jan 2019 to 31 st Dec 2019 | 30,457 |
| Number of telephone calls received by the Telephone Contact Centre 1 st Jan 2019 to 31 st Dec 2019 | 149,692 |
| Legal & Democratic Services | |
| Registered Number of Live Births 1 st Jan 19 to 31 st Dec 2019 | 1,998 |
| Registered number of Deaths 1 st Jan 19 to 31 st Dec 2019 | 1,764 |
| Registered number of marriages 1 st Jan 19 to 31 st Dec 2019 | 511 |
| Number of new Premises Licences issued 1 st Jan 19 to 31 st Dec 2019 | 12 |
| Number of new Personal licences to sell alcohol issued 1 st Jan 19 to 31 st Dec 2019 | 82 |
| Human Resources | |
| Corporate workforce FTE as at 31.12.2019 | 2,997 |
| Schools workforce FTE as at 31.12.2019 | 3,012 |

The chart below provides further information regarding Housing & Homelessness support:



Corporate

| Service | Statistical Data |
|---|------------------|
| Council Tax- Approximate number of chargeable dwellings as at 01/02/2020 | 64927 |
| Council Tax- Net Collectable Charge 2020-21 | 83,757,919 |
| Non- Domestic Rates- Number of commercial properties as at 01/02/2020 | 5,278 |
| Non- Domestic Rates- Net Collectable Charge as at 01/02/2020 | 52,201,469 |
| Council Tax Reduction Scheme Expenditure 2019-20 as at 01/02/2020 | 14,583,001 |
| Council Tax Reduction Scheme Caseload as at 01/02/2020 | 13,310 |
| The total number of households with single person discount as of 01/02/2020 | 20,224 |
| Number of Housing Benefit Claimants as at 01/02/2020 | 7,742 |

WALES COMPARATIVE STATISTICS

Local Authority Gross Revenue Expenditure Budgets

| Local Authority | 2019-20 | | 2018-19 | | £ Increase per head |
|---|-----------|----------------|-----------|----------------|---------------------|
| | £ million | £ per head (a) | £ million | £ per head (b) | |
| Neath Port Talbot | 362.8 | 2,553 | 352.4 | 2,487 | 66 |
| Bridgend | 344.7 | 2,389 | 339.5 | 2,367 | 22 |
| Vale of Glamorgan | 293.7 | 2,247 | 283.5 | 2,200 | 48 |
| Rhondda Cynon Taf | 617.9 | 2,584 | 615.1 | 2,583 | 1 |
| Wales All County & County Borough Borough Councils Average | | 2,355 | | 2,318 | |

(a) The 2019-20 £ per head calculations use the 2017 mid-year estimates of population.

(b) The 2018-19 £ per head calculations use the 2016 mid-year estimates of population.

The gross revenue budget includes grants, contributions, fees charges and other income, levels of which may vary from Council to Council.

Local Authority Gross Revenue Expenditure Outturn

| Local Authority | 2018-19 | | 2017-18 | |
|---|-----------|----------------|-----------|----------------|
| | £ million | £ per head (a) | £ million | £ per head (a) |
| Neath Port Talbot | 351.7 | 2,461 | 349.4 | 2,459 |
| Bridgend | 339.8 | 2,345 | 337.3 | 2,338 |
| Vale of Glamorgan | 283.0 | 2,141 | 280.2 | 2,144 |
| Rhondda Cynon Taf | 622.2 | 2,591 | 583.5 | 2,440 |
| Wales All County & County Borough Councils Average | | 2,305 | | 2,285 |

(a) The 2018-19 £ per head calculations use the 2018 mid-year estimates of population.

b) 2017-18 £ per head calculations use the 2017 mid-year estimates of population.

Capital Expenditure Forecast by Authority and Service

| 2019-20 | | | | | | | |
|---|-----------|-----------------|-------------------|--------------------|---------|------------------------------------|--|
| Local Authority /Service | Education | Social Services | Roads & Transport | Local Services (a) | Housing | Total Forecast Capital Expenditure | Total Capital Expenditure £ per head (b) |
| | £M | £M | £M | £M | £M | £ M | |
| Neath Port Talbot | 6.441 | 1.026 | 3.981 | 30.368 | 3 | 44.816 | 315 |
| Bridgend | 1.892 | 0.8 | 5.25 | 25.665 | 2.55 | 36.157 | 251 |
| Vale of Glamorgan | 42.797 | 0.714 | 15.456 | 5.588 | 19.548 | 84.103 | 644 |
| Rhondda Cynon Taf | 26.148 | 3.667 | 24.556 | 56.407 | 7.912 | 118.69 | 496 |
| Wales All County & County Borough Councils Average | | | | | | 1,453.9 | 465 |

(a) Includes expenditure on environment, planning, economic development, libraries, culture, sport, community safety and other services.

(b) The £ per head calculations use the 2017 mid-year estimates of population.

The capital expenditure forecast by authority includes external grants and contributions, levels of which may vary from Council to Council. Additionally figures could be distorted depending on rephrasing of schemes and the stage in development as some projects span more than one year e.g. 21st Century Schools.

Capital Expenditure Outturn by Authority

| Local Authority | 2018-19 | | 2017-18 | |
|---|-----------------|--|----------------|--|
| | £ million | Total Capital Expenditure £ per head (a) | £ million | Total Capital Expenditure £ per head (b) |
| Neath Port Talbot | 43.395 | 304 | 58.963 | 415 |
| Bridgend | 27.614 | 191 | 36.584 | 254 |
| Vale of Glamorgan | 43.382 | 328 | 44.361 | 339 |
| Rhondda Cynon Taf | 121.149 | 505 | 101.76 | 426 |
| Wales All County & County Borough Councils Average | 1,181.20 | 379 | 1,121.0 | 360 |

(a) The 2018-19 £ per head calculations use the 2017 mid-year estimates of population.

(b) The 2017-18 £ per head calculations use the 2016 mid-year estimates of population.

**Estimated Populations**

| Local Authority | Mid 2016 | Mid 2017 | Mid 2018 |
|------------------------|-----------------|-----------------|-----------------|
| Neath Port Talbot | 141,678 | 142,090 | 142,906 |
| Bridgend | 143,408 | 144,288 | 144,876 |
| Vale of Glamorgan | 128,891 | 130,690 | 132,165 |
| Rhondda Cynon Taf | 238,179 | 239,127 | 240,131 |
| Total Wales | 3,113,150 | 3,125,165 | 3,138,631 |

GLOSSARY OF TERMS

Aggregate External Finance (AEF)

The total external support for local authorities' revenue expenditure which is not funded from the council tax. It comprises revenue support grant and payments from the redistributed yield of non-domestic rates.

Budget

The statement defining the Council's financial plans over a specified period of time, usually a year.

Band D

The Council Tax that is supposed to cover the average home. It covers properties worth up to £123,000 (valuation as based on 2003 property values). Newer properties are assessed on what the valuation would have been in 2003.

Band D Equivalent

The number of band D properties in an area which would raise the same council tax as the actual number of properties on all bands. Properties are converted to an equivalent base to that of a band D. For example, one band H is equivalent to two band D properties, because a taxpayer in a band H property pays twice as much council tax.

Capital Expenditure

The definition for capital purposes is set out in section 16 of the 2003 Local Government Act, which states that expenditure must be capitalised in accordance with proper practices.

Expenditure that can be capitalised will include:

1. The acquisition, reclamation, enhancement or the laying of land;
2. The acquisition, construction, preparation, enhancement or replacement of roads, buildings and other structures;
3. The acquisition, installation or replacement of moveable or immovable plant, machinery and vehicles;
4. The acquisition of share capital or loan capital in any body corporate
5. Works intended to increase substantially the thermal insulation of a building
6. Acquisition or preparation of a computer programme

Community Councils

Community Councils are the most local official representative bodies in Wales, of which members are chosen every four years to represent the entire community council area.

Corporate Plan

The Corporate Plan gives strategic direction to the work of the Authority to achieve its vision and sets out the Council's key improvement objectives for the forthcoming years. It reflects the on-going commitment to work in partnership with others to deliver services to our communities. It also outlines how our priorities will be taken forward.

Council Tax

This is the source of local taxation to the authority. Council tax is levied on households within its area by the billing authority, and includes council tax for Police authorities and Community Councils as well as the authority's own Council tax levy. The proceeds are used for distribution to precepting authorities, and for use by its own general fund.

Council Tax Base

The Council Tax Base is the measure of the relative taxable capacity of different areas within the County Borough and is calculated in accordance with prescribed rules. Every domestic property in the County Borough has been valued by the Valuation Office. Once valued, properties are allocated one of the nine valuation bands (Bands A to I). Each band is multiplied by a given factor to bring it to the Band D equivalent. The Tax Base represents the number of chargeable dwellings in the area expressed as Band D equivalents, taking into account the total number of exemptions, discounts and disabled band reductions, with the net Tax Base calculated by taking account of the Council's estimated collection rate. Council tax is measured in 'Band D' equivalents as the standard for comparing council tax levels between and across local authorities

CTR Scheme

The Council Tax Benefit Scheme was replaced by the Council Tax Reduction (CTR) scheme in April 2013. The CTR Scheme in Wales is set by Regulations made under Schedule 1B of the Local Government Finance Act 1992 (as inserted by the Local Government Finance Act 2012).

Earmarked reserves

These are reserves set aside for a specific purpose.

Electorate

Those entitled to vote at an election.

Estimates

These are the amounts, which are expected to be spent or received as income, during an accounting period.

Fees & Charges

Some fee levels are fixed by the government – such as planning and licensing fees – whilst councils have control over others, such as parking charges, premises hire etc. There are a small number of services for which Councils are not allowed to charge – for instance, school education and elections.

Government grants

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in form of cash or transfers of assets to a Council in return for past or future compliance with certain conditions relating to the activities of the Council.

Net Expenditure

Gross expenditure less income.

MTFS (Medium Term Financial Strategy)

A plan expressing how the Council will endeavour to use its resources to support the achievement of its corporate priorities and statutory duties, including the management of financial pressures and risks over a 4 year period.

Non Domestic Rate (NDR)

A means by which local businesses contribute to the cost of local authority services. NDR is collected by billing authorities on behalf of WG and is then redistributed among all local authorities and police authorities on the basis of Standard Spending Assessment and population. They are also known as 'Business Rates'.

Precept

A levy made by precepting authorities on billing authorities, requiring the latter to collect income from council tax payers on their behalf.

Prudential Code Borrowing

Borrowing over and above that supported by the Welsh Government which the authority determines that it can afford to repay either from savings generated from the investment or from Council Tax.



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